

PRESS RELEASE

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First half results 2021

















First half results 2021

- 9.3% revenue growth
- EBITDA at pre-Covid level
- EBIT higher than first half of 2019
- Order book at record level
- Improved prospects for 2021: substantial increase in revenue to a level close to that of 2019.
 Net result also expected to increase significantly compared with 2020 without yet attaining the pre-Covid level.

1. Key figures in the first half of 2021

For the period ended June 30 (€ millions)	2021	2020	Change
Revenue	1,629.9	1,491.2	+9.3%
Self-financing capacity (EBITDA) (*) % of revenue	206.5 12.7%	159.8 10.7%	+29.2%
Operating income (EBIT) (*) % of revenue	64.1 3.9%	19.3 1.3%	+232.1%
Result for the period - share of the group % of revenue	42.6 2.6%	8.4 0.6%	+407.1%
Earnings per share (share of the group) (in euro)	1.68	0.33	+409.1%

(€ millions)	June 30, 2021	December 31, 2020	Change
Equity - share of the group	1,819.8	1,787.1	+1.8%
Net financial debt (*)	722.8	601.4	+20.2%
Order book (*)	6,262.2	6,049.1	+3.5%

^(*) The definitions are included in the 'Consolidated Financial Statements' section of the financial report.

General introduction

Revenue in the first half of 2021 amounted to € 1,629.9 million, up 9.3% compared with last year. The increase in activity was observed in the three operational segments.

EBITDA amounted to € 206.5 million. This represents 12.7% of the revenue and increased by € 46.7 million compared with that of the first half of 2020, which included the capital gain on disposal of the stake in the Merkur wind farm (€ 63.9 million). The EBITDA returned to its level of the first half of 2019 (€ 207 million).

The operating income in the first half of 2021 amounted to € 64.1 million, exceeding the level reached before the pandemic (€ 61.2 million in the first half of 2019).

The net result, share of the group, amounted to € 42.6 million, which is fivefold compared to that of the first half of 2020. The three operational segments contributed to the very strong growth of the net result.

Equity (share of the group) stood at € 1,819.8 million on 30 June 2021, which is up 1.8% compared with 31 December 2020. In May 2021, CFE paid a dividend of € 25.3 million in respect of the 2020 financial year.

The net financial debt amounted to € 722.8 million on 30 June 2021, compared with € 803 million on 31 June 2020 and € 601.4 million on 31 December 2020. All the financial covenants have been complied with on 30 June 2021.

On 30 June 2021, the order book increased compared to 31 December 2020 and reached a record level of € 6.3 billion.

2. Analysis by segment

Dredging, Environment, Offshore and Infra segment

KEY FIGURES

For the period ended June 30 (€ millions)	2021	2020	Change
Revenue	1,063.0	1,047.9	+1.4%
EBITDA (*) (**)	187.2	153.8	+21.7%
Operating income (EBIT) (*) (**)	51.0	21.9	+132.9%
Result for the period - share of the group (*)	35.0	15.5	+125.8%

(€ millions)	June 30, 2021	December 31, 2020	Change
Net financial debt (**)	564.0	489.0	+15.3%
Order book (**)	4,737.0	4,500.0	+5.3%

^(*) Excluding amounts restated to take account of the recognition at fair value of the identifiable assets and liabilities of DEME following the acquisition of an additional 50% of the DEME shares on 24 December 2013.

REVENUE

DEME's revenue in the first half of 2021 amounted to € 1,063 million, which is slightly up on the first half of last year.

The Dredging division reported a solid growth of revenue in the first half of 2021: +18% compared with the first half of 2020, or € 507.2 million. The main project in progress is the extension of the port of Abu Qir (Egypt), on which several vessels are deployed. In Europe, DEME successfully finalised the project for the widening and deepening of the Elbe, while work on the access channel to the port of Swinoujscie (Poland) is progressing well. Maintenance dredging activity is mainly concentrated in Belgium, Germany and Africa.

The utilisation capacity of the hopper dredger fleet reached a highly satisfactory level (19.2 weeks compared with 16.8 weeks in the first half of 2020). Despite slight progress, the activity level of the cutters remained low in the first half of 2021 (7.4 weeks utilisation). However, this is set to improve significantly in the second half of the year in particular thanks to the Abu Qir project.

DEME Offshore's revenue amounted to € 335 million in the first half of 2021 (€ 434.6 million in the first half of 2020). As was pointed out earlier, the main projects to be realised in 2021 are mostly in the start-up phase, such as Hornsea 2 (United Kingdom) and Saint-Nazaire (France), where the jack-up vessel 'Innovation' successfully installed the first monopiles using an underwater drill. The share of revenue relating to procurement was extremely limited in the first half of 2021.

DEME Offshore will realise a substantially higher revenue in the second half of the year. Nevertheless, as was said before, 2021 and 2022 will be a period of transition for DEME Offshore before a projected strong growth from 2023 onwards with the start of the projects in Taiwan and the United States.

DEME Infra reported € 119.9 million revenue in the first half of 2021. The three Dutch projects (Terneuzen lock, RijnlandRoute and the Blankenburg connection), which represent a substantial part of the business volume, are making satisfactory progress.

^(**) The definitions are included in the 'Consolidated Financial Statements' section of the financial report.

BREAKDOWN OF ACTIVITY BY BUSINESS AREA

For the period ended June 30	2021	2020
Capital dredging	36%	28%
Maintenance dredging	12%	13%
Offshore	32%	41%
Infra	11%	10%
Environment	6%	6%
Others	3%	2%

BREAKDOWN OF ACTIVITY BY GEOGRAPHICAL AREA

For the period ended June 30	2021	2020
Europe (EU)	53%	73%
Europe (non-EU) (*)	21%	3%
Africa	20%	7%
Americas	1%	3%
Asia-Pacific	4%	9%
Middle East	0%	1%
Indian subcontinent	1%	4%

^{*} As a result of Brexit, business carried out in the United Kingdom is included under Europe (non-EU) as of 1 January 2021.

EBITDA AND OPERATING INCOME (EXCLUDING RESTATEMENTS)

EBITDA amounted to € 187.2 million in the first half of 2021 (17.6% of revenue), up by 21.7% compared to the first half of 2020, which included a capital gain of € 63.9 million (disposal of the stake in the Merkur wind farm) and was also impacted by the health crisis and the accident with the Orion, the cost of which is estimated at € 60 million.

Nevertheless, the effects of the pandemic continue to disrupt the execution of projects, albeit to a lesser extent than in 2020. It is mainly the activities outside Europe that are most affected due to travel restrictions and quarantine measures that remain in place in many countries.

The improvement of the EBITDA is especially noticeable in the Dredging division, which succeeded in winning some major contracts that have a favourable impact on revenue and fleet utilisation. Conversely, the temporarily lower level of activity in Offshore weighed on the division's results, as does the unavailability of the vessel 'Orion' following the accident in May 2020. The 'Orion' will not be operational until the end of the first quarter of 2022.

DEME Concessions continues to invest large sums of money (€ 13.1 million in the first half of 2021, which have been expensed) in the collection of nodules. In April 2021, GSR, a subsidiary of DEME, deployed its deep-sea robot PATANIA II at a depth of 4,500 metres in the Clarion-Clipperton fracture zone in the South Pacific. The test campaign of the PATANIA II was a success: the deep-sea robot demonstrated its ability to drive, manoeuvre and collect polymetallic nodules on the seabed.

The operating income (EBIT), which includes the results of the equity-accounted companies, amounted to € 51.0 million, up by 132.9% compared with the first half of 2020.

NET RESULT (EXCLUDING RESTATEMENTS)

DEME's net result amounted to € 35.0 million in the first half of 2021 (€ 15.5 million in the first half of 2020).

ORDER BOOK

The order book amounted to $\leq 4,737$ million on 30 June 2021, which is up 10.2% and 5.3% respectively compared with 30 June 2020 and 31 December 2020.

The breakdown of the order book between the operating divisions is as follows:

(€ millions)	June 30, 2021	December 31, 2020	Change
Dredging	2,024	2,187	-7.5%
Offshore	1,433	1,131	+26.7%
Infra	842	896	-6.0%
Environment	248	190	+30.5%
Others	190	96	+97.9%
Total	4,737	4,500	+5.3%

In the first half of 2021, DEME won several major contracts, the most important of which are:

- the installation of the water intake points of the nuclear power plant of Hinkley Point (United Kingdom). The contract is worth more than € 200 million;
- the design, construction, transport and installation of the 28 monopile foundations for the German Arcadis Ost 1 offshore wind farm. The 100-metre long monopiles will weigh more than 2,000 tonnes each. Construction will begin in the second half of 2021; installation is scheduled for the first half of 2022 and will be carried out by the vessel 'Orion'. The contract is worth between € 150 million and € 300 million.

The following contracts are not yet included in the order book on 30 June 2021:

- the construction of the Hai Long 2, Hai Long 3 and Zhong Neng offshore wind farms situated off the coast of Taiwan;
- the transport and installation of the wind turbines of the Vineyard Wind 1 offshore wind farm with a
 capacity of 800 MW and situated off the East Coast of the United States. It is the first contract to be
 won in the United States by the Offshore division;
- the realisation of the Scheldt Right Bank project, which is part of the Oosterweel link in Antwerp.

<u>INVESTMENTS</u>

The investments in the first half of 2021 amounted to € 133.6 million, which is virtually unchanged relative to the first half of last year. Docking costs (major maintenance of vessels) account for part of this amount. Those costs were considerable during the first half of the year since in 2020, as part of the measures taken to mitigate the impact of the health crisis, it was decided to postpone certain docking activities to 2021.

Investments will be higher in the second half of the year than in the first half, and are expected to amount to more than € 350 million over the full year.

Two vessels were launched during the first half of 2021:

- the 'Groenewind', a SWATH (*Small Waterplane Area Twin Hull*), which will carry the maintenance crews of the Belgian wind farms SeaMade and Rentel. The vessel is rented on a long-term lease from Siemens Gamesa Renewable Energy;
- the 'Spartacus', the world's most powerful cutter suction dredger (*Smart Mega Cutter*). The vessel can operate down to a depth of 45 metres. At the beginning of August, it was deployed on its first assignment, the Abu Qir project in Egypt where DEME expects to dredge a volume of more than 150 million m³.

The vessels currently under construction are the 'Orion' and the 'Green Jade', two DP3 vessels for the installation of wind turbines that will be delivered in the first guarters of 2022 and 2023 respectively.

Furthermore, DEME Offshore has decided that the 'DP 2 Sea Installer' will be substantially upgraded: the hoisting capacity of its crane will increase from 900 to 1,600 tonnes, enabling it to install wind turbines of 15 MW (instead of 10 MW today). The modernisation of the 'Sea Installer', and the option to also upgrade the 'Sea Challenger', are prompted by DEME's intention to stay ahead in the installation of offshore wind turbines (WTG).

During the first six months, DEME sold some of its oldest vessels for a total sum of around € 25 million. Those vessels were disposed of at a slightly higher value than their net carrying amount.

NET FINANCIAL DEBT

The net financial debt amounted to € 564.0 million, up by 15.3% compared with 31 December 2020 but down by 15.2% compared with 30 June 2020.

The increased debt in the first half of 2021 is explained by the net investments of the period, the payment of a dividend of € 20.4 million, and the increased working capital requirement, chiefly in the Offshore division, partly offset by the operating cash flows of the half-year period.

On 30 June 2021, DEME had € 316.4 million cash available, and € 112 million unused confirmed credit lines. On 30 June 2021, € 5 million was used of the commercial paper programme (€ 125 million).

DEVELOPMENTS IN GREEN HYDROGEN

In July 2021, Hyport Coordination Company LLC, a 50% subsidiary of DEME Concessions based in Oman, signed a cooperation agreement with the German company Uniper. Initially, this company will develop a green hydrogen plant of 250 to 500 MW (HYPORT® Duqm) in the exclusive economic zone of the port of Duqm. The green hydrogen produced with electricity generated by solar panels and onshore wind turbines will then be converted into green ammonia and transported to Europe.

The development of green hydrogen plants is entirely in keeping with DEME's strategy of global energy transition and decarbonisation of the economy.

Contracting segment

KEY FIGURES

For the period ended June 30 (€ millions)	2021	2020	Change
Revenue	521.0	423.2	+23.1%
Operating income (EBIT) (*)	8.5	-5.6	+251.8%
Result for the period - share of the group	4.6	-7.6	+160.4%

(€ millions)	June 30, 2021	December 31, 2020	Change
Net financial surplus (*)	84.2	123.4	-31.8%
Order book (*)	1,468.7	1,492.6	-1.6%

^(*) The definitions are included in the 'Consolidated Financial Statements' section of the financial report.

REVENUE

CFE Contracting reported a substantial recovery of its revenue in the first half of 2021, with an increase of 23.1% to € 521 million.

The segment's revenue exceeded the pre-Covid level (+3.9% compared to the first half of 2019).

Construction

In Belgium, business increased by 13.8%, mainly in Wallonia and Brussels where several projects have started up, such as the Zin project.

In Poland, revenue increased significantly, driven by several projects in the logistics sector.

Multitechnics

VMA's revenue amounted to \leq 104.6 million (\leq 78.1 million in the first half of 2020). All business lines in the Multitechnics division reported a strong growth, apart from *Automotive*, where one of the major projects planned for 2021 was cancelled by the customer.

Rail & Utilities

The vigorous revenue increase at MOBIX is explained by the ramp-up of the LuWa project (public lighting in Wallonia) and a sustained level of activity in signalling (Enves project - automatic train braking system).

For the period ended June 30 (€ millions)	2021	2020	Change
Construction	355.8	300.3	+18.5%
Belgium	245.7	215.9	+13.8%
International	110.1	84.4	+30.5%
Multitechnics (VMA)	104.6	78.1	+33.9%
Rail & Utilities (MOBIX)	60.6	44.8	+35.3%
Total Contracting	521.0	423.2	+23.1%

OPERATING INCOME

The operating income amounted to € 8.5 million, or an increase of € 14.1 million compared to 30 June 2020. The operating margin increased from -1.3% in the first half of 2020 to +1.6% in the first half of 2021.

The operating income in the first half of 2020 had been negatively impacted by the shutdown of building sites in Belgium and Luxembourg from mid-March until the beginning of May. In 2021, the direct impact of the pandemic is relatively limited. However, the indirect impact is affecting the operational entities of Contracting to differing degrees, mainly the sharply rising prices of materials which cannot always be entirely passed on to the customers.

The results of CFE Polska, MOBIX and VMA have evolved positively compared with the first half of 2020. On the other hand, several sources of loss remain in the construction entities in Flanders, and mostly relate to projects in the completion phase.

NET RESULT

The net result amounted to € 4.6 million in the first half of 2021, compared with a net loss of € 7.6 million in the first half of 2020.

ORDER BOOK

The order book amounted to € 1,468.7 million on 30 June 2021, which is virtually stable compared to 31 December 2020.

Order intake was particularly high in Poland and Luxembourg. Conversely, the order book of the Construction Belgium division is decreasing. The persistently difficult market conditions (pressure on prices) necessitate a more selective order intake.

(€ millions)	June 30, 2021	December 31, 2020	Change
Construction	1,055.7	1,058.7	-0.3%
Belgium	804.3	839.8	-4.2%
International	251.4	218.9	+14.8%
Multitechnics (VMA)	219.2	251.1	-12.7%
Rail & Utilities (MOBIX)	193.8	182.8	+6.0%
Total Contracting	1,468.7	1,492.6	-1.6%

NET FINANCIAL SURPLUS

The segment had a net financial surplus of € 84.2 million on 30 June 2021, which is down by 4.4% and 31.8% respectively compared to 30 June 2020 and 31 December 2020, and is essentially explained by an increased working capital requirement.

Real Estate Development segment

KEY FIGURES

For the period ended June 30 (€ millions)	2021	2020	Change
Revenue	52.9	33.4	+58.4%
Operating income (EBIT) (*)	10.8	5.7	+89.5%
Result for the period - share of the group	8.5	3.2	+165.6%

^(*) The definitions are included in the 'Consolidated Financial Statements' section of the financial report

EVOLUTION OF THE CAPITAL EMPLOYED (*)

BREAKDOWN BY STAGE OF PROJECT DEVELOPMENT

(€ millions)	June 30, 2021	December 31, 2020
Properties in development	199	156
Properties under construction	17	36
Unsold units post completion	1	0
Total capital employed	217	192

BREAKDOWN BY COUNTRY

(€ millions)	June 30, 2021	December 31, 2020
Belgium	106	104
Grand Duchy of Luxembourg	52	54
Poland	59	34
Total capital employed	217	192

^(*) The definitions are included in the 'Consolidated Financial Statements' section of the financial report

The capital employed amounted to € 217 million on 30 June 2021, which is up 13% compared with end of December 2020.

In the Brussels Region, several major residential projects were delivered in the first half of 2021: Ernest The Park (Ixelles), the final phase of Hauts Prés (Uccle), and the Park West residence (European district). Around 90% of the apartments of those projects are sold. Construction of the Patio building (Erasmus Gardens, Anderlecht) has begun: more than 80% of the apartments have already found buyers. Planning permission has been obtained, or will be obtained shortly, for several projects, so that marketing and construction can begin in the second half of 2021.

In Liège, BPI and its partner concluded the sale of the company Ernest 11, which owns a 5,000 m² office building let on a long lease to FOREM. Since the sale was transacted on 1 July 2021, its positive impact will only be reported in the second half of 2021. On the Bavière site, marketing and construction of the first residential building continued. The refurbishment of the Grand Poste building has finished: this landmark building, testifying to the economic redevelopment of Liège, will be officially opened this autumn.

In Luxembourg, four projects are currently in the course of construction and marketing. Take-up rates for the housing units are close to 100%. In June 2021, BPI Luxembourg and its co-development partner won a public

call for tenders for the acquisition of a building plot on the Belval site, in the south of Luxembourg City. A mixed-use project will be developed on this site with 2,100 m² of retail space, 7,000 m² of office space, 10,500 m² of housing units, and 260 parking spaces. Construction and marketing are expected to start in 2023 once planning permission has been obtained.

In Poland, BPI sold all the retail space (5,000 m²) of the Bulwary Ksiazece project (Wroclaw), which was delivered at the end of 2020, and continued to renew and expand its real estate development portfolio. Three new sites were acquired during the first half year:

- a building plot on which more than 240 housing units will be put up (17,000 m²). This project is ideally situated, very close to the central railway station of Warsaw;
- a site situated in the Mokotow neighbourhood, in the centre of one of the main business districts of Warsaw. Planning permission has already been granted for this site, where BPI will develop a microliving concept intended for letting. The programme will comprise around 600 housing units;
- a building plot on the edge of the city centre of Wroclaw for the development of 10,000 m² of residential premises, or more than 185 housing units. The planning permission will be submitted in September 2021 with a view to the development of a sustainable project of high architectural quality.

NET FINANCIAL DEBT

The net financial debt amounted to € 127.2 million on 30 June 2021. The increase of € 21 million compared with 31 December 2020 is mainly explained by the acquisitions made in Poland.

NET RESULT

BPI's net result amounted to € 8.5 million compared to € 3.2 million on 30 June 2020. The main contributors to the result of the real estate development segment are the Luxembourg projects under development and the sale of the retail space in Wroclaw.

Holding, non-transferred activities and eliminations between segments

For the period ended June 30 (€ millions)	2021	2020	Change
Revenue excluding eliminations between segments	6.3	10.3	-38.8%
Eliminations between segments	-13.3	-23.6	n.s.
Revenue including eliminations between segments	-7.0	-13.3	n.s.
Operating income (EBIT) (*)	-3.5	0.0	n.s.
Result for the period - share of the group	-3.4	-0.6	-466.7%

^(*) The definitions are included in the 'Consolidated Financial Statements' section of the financial report.

REVENUE

The revenue, excluding eliminations between segments, amounted to € 6.3 million in the first half of 2021, down by 38.8% compared to first half of 2020.

Activity is essentially confined to the Brussels-South wastewater treatment plant project, which is in the commissioning phase.

OPERATING INCOME

The operating loss amounted to € -3.5 million. This loss breaks down into a positive contribution of € 0.9 million (CFE share) from Green Offshore, a negative contribution of € 1.0 million (CFE share) from Rent-A-Port, operational losses on completed projects, and an under-coverage of overheads.

Rent-A-Port

Through its subsidiary Infra Asia Investment, Rent-A-Port is continuing the development of its five port concessions in the north of Vietnam, in the provinces of Haiphong and Quang Ninh. The COVID-19 pandemic, from which Vietnam had been relatively spared until the beginning of 2021, has seen a resurgence in the last few months, forcing the authorities to take drastic measures such as lockdowns, border closures and tight travel restrictions between provinces. Those measures prevented prospective investors and customers from travelling to Haiphong, resulting in delays in finalising contracts for the sale of industrial land. Those sales were limited to eight hectares in the first half of 2021. Despite those temporary disruptions, the medium and long-term development potential of the port concessions remains intact.

NET RESULT

The net result amounted to € -3.4 million in the first half of 2021, compared with € -0.6 million in the first half of 2020.

NET FINANCIAL DEBT

On 30 June 2021, the segment's net financial debt amounted to € 115.8 million, a decrease of 10.6% compared to 31 December 2020. This debt decrease is essentially explained by a receipt of € 11.3 million paid by Credendo relating to the receivables in respect of the Grand Hotel furniture in N'Diamena (Chad).

3. **Outlook for 2021**

CFE expects a substantial increase in revenue in 2021 to a level close to that of 2019. Its net result is also expected to increase significantly in 2021, without yet attaining the pre-Covid level.

Thanks to a well-filled order book, DEME should realise a substantial increase in revenue and net result in 2021.

CFE Contracting also expects an increase in revenue and net result in 2021.

BPI's net result is expected to decrease slightly in 2021 but should nevertheless remain on a high level.

4. Social responsibility and sustainability commitment

Sustainability lies at the heart of the CFE Group's strategy. By analysing the 17 Sustainable Development Goals of the United Nations, DEME, CFE Contracting and BPI were able to identify their own priority goals. Those goals centre around five key themes: "Build for the future", "Be a great place to work", "Offer innovative solutions", "Drive the energy transition towards climate neutrality" and "Create sustainable shareholder value". This sustainable approach and an effective ESG risk management enabled the CFE Group to achieve remarkable results in the survey carried out by the rating agency Sustainalytics. With a score of 27.8 (Medium Risk), the CFE Group is among the frontrunners in its sector.

Well aware of its social responsibility, the CFE Group is not indifferent to the plight of those hit by this summer's floods in Belgium. CFE supports the Belgian Red Cross by undertaking to double the sum of the donations made by its employees.

But we don't need a disaster to be helpful. The teams of CFE Polska understood this, and recently joined up with the teams of the Majaland theme parks to raise funds to finance school refurbishment projects in the Wiazowna region.

To fulfil their ambition "Build for the future", CFE Contracting and BPI pooled their know-how in the joint venture Wood Shapers at the beginning of 2020. After the iconic Wooden project in Luxembourg, Wood Shapers this time teamed up with BPC for the Monteco project, the tallest wooden building in the Brussels Region.

DEME is making rapid headway in its "Fleet of the future" programme. The 'Spartacus' (the world's most powerful cutter suction dredger and the first in the industry to run on LNG) and the 'Groenewind' (vessel for the maintenance of offshore wind turbines, capable of reducing its fuel consumption by as much as 50%) have joined DEME's fleet and contribute significantly to its greening. Overall, DEME continues its efforts to make its fleet more energy efficient. 30% of the installed capacity of DEME's fleet is technically ready to run on LNG, thereby reducing CO2 emissions by as much as 25% and strongly reducing SOx, NOx and other particulates. CFE Contracting contributes to its goal "Drive the energy transition towards climate neutrality" by optimising the transportation of materials to its construction sites. Following the highly successful experiences of its pilot projects in Belgium and Luxembourg in 2020, new projects are this year again making use of construction consolidation centres.

For BPI, the carbon goal lies at the very heart of its projects. Renovation, geothermal energy and reuse of materials are important elements of their new developments. The Key West and Arboreto projects are the best examples of this approach. Moreover, BPI seeks to include multimodal transport in its projects so as to integrate them in the heart of the city in a sustainable manner.

Green energy production also enables DEME to meet its objectives of climate neutrality. DEME is still very actively engaged in offshore wind farm projects, and has installed nearly 2,500 wind turbines since their inception in 2000 (Climate & Energy – Explore).

But DEME does not stop there; it also innovates in several green hydrogen initiatives. One particular example is DEME's participation in the HYVE consortium to invest in the production of green hydrogen. This consortium pursues a profitable and sustainable production of hydrogen in gigawatt terms. HYVE empowers the Flemish region to move towards a hydrogen-based economy and the transition to a carbon-neutral industry in Europe. The HYPORT® Duqm and PosHYdron initiatives will also allow DEME to achieve very significant progress in the area of green hydrogen.

A sound management of resources and building materials is an important challenge for the sector and is perfectly in keeping with CFE's ambitions of "Build for the future".

The launch of the ZIN project by the teams of BPC, Van Laere and VMA will accelerate the breakthrough of circular construction. Circularity is at the heart of this ambitious project that endeavours to preserve, reuse or recycle 95% of the materials of existing buildings, as well as the C2C certification of 95% of the new materials. In the Tweewaters project, the teams have found an ingenious way to use pumped water, which is usually discharged into the neighbouring river, by working together with the nearby production plants of the Stella Artois brewery.

The LuWa renovation plan provides for the replacement of the sodium lamps by LED lamps and the modernisation of the infrastructure on a 2,700 kilometre network of motorways and freeways. Thanks to a system for varying the light intensity, energy savings of up to 76% can be achieved in the long term, 166,000 tonnes of CO2 emissions avoided, and light pollution reduced.

Innovation and the protection of the natural capital are at the heart of DEME's business. In order to reduce the impact of rising sea levels and the increased risk of flooding in the estuarine areas, the Bankbusters consortium will investigate and design an artificial tidal marsh, reusing dredged sediments. In this public-private consortium, we work in partnership with, among others, IFLUX, Antwerp University, Ghent University, with the support of the Agency for Innovation & Entrepreneurship and the Blue Cluster.

5. Overview of the financial statements

5.1. Consolidated statement of income

For the period ended June 30 (in € thousands)	2021	2020
Revenue	1,629,903	1,491,229
Other operating income	48,625	112,750
Purchases	(882,460)	(901,428)
Remuneration and social security payments	(357,483)	(343,226)
Other operating expenses	(232,041)	(200,602)
Depreciation and amortisation	(153,630)	(156,168)
Goodwill depreciation	0	0
Income from operating activities	52,914	2,555
Share of profit (loss) of investments accounted for using equity method	11,232	16,786
Operating income	64,146	19,341
Cost of financial debt	(2,434)	(3,164)
Other financial expenses and income	(5,496)	(6,425)
Financial result	(7,930)	(9,589)
Result before tax	56,216	9,752
Income tax expenses	(12,785)	(2,557)
Result for the period	43,431	7,195
Result attributable to non-controlling interests	(809)	1,235
Result for the period - share of the group	42,622	8,430
Earnings per share (share of the group) (EUR) (diluted and basic)	1.68	0.33

For the period ended June 30 (in € thousands)	2021	2020
Result for the period - share of the group	42,622	8,430
Result for the period	43,431	7,195
Changes in fair value related to financial derivatives	12,963	(6,228)
Exchange differences on translation	3,965	(9,059)
Deferred taxes	(1,698)	555
Other elements of the comprehensive income to be reclassified to profit or loss in subsequent periods	15,230	(14,732)
Re-measurement on defined benefit and contribution plans	0	0
Deferred taxes	0	0
Other elements of the comprehensive income not to be reclassified to profit or loss in subsequent periods	0	0
Total other elements of the comprehensive income recognized directly in equity	15,230	(14,732)
Comprehensive income :	58,661	(7,537)
- Share of the group	58,036	(6,216)
- Attributable to non-controlling interests	625	(1,321)
Result for the period (share of the group) per share (EUR) (diluted and basic)	2.29	(0.25)

5.2. Consolidated statement of financial position

(in € thousands)	June 2021	December 2020
Intangible assets	112,584	111,259
Goodwill	172,127	172,127
Property, plant and equipment	2,503,457	2,515,052
Investments accounted for using equity method	226,766	204,095
Other non-current financial assets	89,789	89,196
Non-current financial derivatives	509	1,433
Other non-current assets	15,341	15,052
Deferred tax assets	132,260	127,332
Non-current assets	3,252,833	3,235,546
nventories	209,210	184,565
Trade and other operating receivables	954,353	867,761
Other current operating assets	86,757	57,454
Other current non-operating assets	26,062	21,731
Current financial derivatives	8,143	7,831
Current financial assets	22,411	2,900
Assets held for sale	0	0
Cash and cash equivalents	420,064	759,695
Current assets	1,727,000	1,901,937
Total assets	4,979,833	5,137,483
Share capital	41,330	41,330
Share premium	800,008	800,008
Retained earnings	1,076,714	1,059,406
Defined benefit and contribution pension plans	(41,783)	(41,783)
Reserves related to financial derivatives	(38,332)	(49,715)
Exchange differences on translation	(18,102)	(22,133)
Equity – share of the group	1,819,835	1,787,113
Non-controlling interests	18,054	17,835
Equity	1,837,889	1,804,948
• •		
Employee benefit obligations	77,176	76,686
Non-current provisions	11,923	13,239
Other non-current liabilities	33,881	32,287
Non-current bonds	29,846	29,794
Non-current financial liabilities	830,790	918,681
Non-current financial derivatives	10,852	10,095
Deferred tax liabilities	93,335	96,961
Non-current liabilities	1,087,803	1,177,743
Current provisions	39,464	44,163
Trade and other operating payables	1,214,190	1,178,012
Current tax liabilities	81,114	75,283
Current bonds	0	0
Current financial liabilities	282,202	412,649
Current financial derivatives	7,189	7,750
Other current operating liabilities	199,837	192,424
Other current non-operating liabilities	230,145	244,511
Current liabilities	2,054,141	2,154,792
Total equity and liabilities	4,979,833	5,137,483

5.3. Consolidated cash-flow statement

Dividends received from investments accounted for using equity method Cash flows from (used in) operating activities before changes in working capital Decrease/(increase) in trade receivables and other current and non-current receivables Decrease/(increase) in inventories (28,114) Increase/(decrease) in trade payables and other current and non-current payables Income tax paid/received (17,708) (12,117) Cash flows from (used in) operating activities Froceeds from sales of intangible assets and property, plant and equipment 28,155 3,886 Purchases of intangible assets and of property, plan and equipment Acquisition of subsidiaries net of cash acquired 0 0	For the period ended June 30 (in € thousands)	2021	2020
Depreciation and amortisation of (in)tangible assets and investment property 153,630 156,168	Operating activities		
Decrease) increase of provisions (4,350) 1,202 Impairments on assets and other non-cash items 7,488 (151) 1,202 Impairments on assets and other non-cash items 7,488 (151) 1,203 1,204 1,205	Income from operating activities	52,914	2,555
Impairments on assets and other non-cash items		153,630	156,168
Loss/(profit) on disposal of tangible and financial fixed assets (3,291) (64,605) Dividends received from investments accounted for using equity method 11,103 14,779 Cash flows from (used in) operating activities before changes in working capital Decrease/(increase) in trade receivables and other current and non-current receivables Decrease/(increase) in inventories (88,114) (46,700) Increase/(decrease) in inventories (12,1273) (999) Decrease/(increase) in inventories (88,114) (46,700) Increase/(decrease) in trade payables and other current and non-current payables Increase/(decrease) in trade payables and other current and non-current payables Increase/(decrease) in trade payables and other current and non-current payables Increase/(decrease) in trade payables and other current and non-current payables Increase/(decrease) in trade payables and other current and non-current payables Increase/(decrease) in trade payables and other current and non-current payables 68,603 68,255 Investment activities Proceeds from sales of intangible assets and property, plant and equipment 28,155 3,886 Purchases of intangible assets and property, plant and equipment (142,338) (134,206) Acquisition of subsidiaries net of cash acquired 0 0 0 Variation of the investment percentage in investment accounted for using equity 0 0 0 Capital decrease/(increase) of investments accounted for using equity method (14,727) (5,088) Proceeds from sales of subsidiaries Repayment of borrowings (new borrowings) given to investments accounted for using equity method (1,273) (3,463) (3,463) Cash flows from (used in) investing activities Interest paid (5,981) (7,217) Interest received Author of the investment perceived (1,278) Author of the financial expenses and income (5,638) (5,486) Receipts from new borrowings 15,402 327,826 Repayment of borrowings (261,518) (139,650) Dividends paid (25,314) 0 Cash flows from (used in) financing activities (278,970) 179,629 Net increase/(decrease) in cash posit	(Decrease)/increase of provisions	(4,350)	1,202
Dividends received from investments accounted for using equity method 11,103 14,779 Cash flows from (used in) operating activities before changes in working capital Decrease/(increase) in trade receivables and other current and non-current receivables in inventories Decrease/(increase) in inventories Decrease/(increase) in inventories Decrease/(idecrease) in inventories Decrease/(idecrease) in trade payables and other current and non-current payables 18,194 18,123 Income tax paid/received (17,708) (12,117) Cash flows from (used in) operating activities Brocedia from sales of intangible assets and property, plant and equipment Proceeds from sales of intangible assets and of property, plant and equipment Proceeds from sales of intangible assets and of property, plant and equipment Proceeds from sales of intangible assets and of property, plant and equipment Proceeds from sales of intangible assets and of property, plant and equipment Proceeds from sales of subsidiaries net of cash acquired O O Capital decrease/(increase) of investment percentage in investment accounted for using equity D D D D D D D D D D D D D	Impairments on assets and other non-cash items	7,498	(151)
Cash flows from (used in) operating activities before changes in working capital 217,504 109,948 Decrease/(increase) in trade receivables and other current and non-current receivables (28,114) (46,700) Decrease/(increase) in inventories (28,114) (46,700) Increase/(decrease) in trade payables and other current and non-current payables 18,194 18,123 Income tax paid/received (17,708) (12,117) Cash flows from (used in) operating activities 68,603 68,255 Investment activities 8,603 68,255 Proceeds from sales of intangible assets and property, plant and equipment 28,155 3,886 Purchases of intangible assets and of property, plan and equipment (142,338) (134,206) Acquisition of subsidiaries net of cash acquired 0 0 Variation of the investment percentage in investment accounted for using equity method (14,727) (5,088) Proceeds from sales of subsidiaries 0 88,898 88,898 Repayment of borrowings (new borrowings) given to investments accounted for using equity method (1,273) (3,463) Cash flows from (used in) investing activities (130,183) (49,973) </td <td>Loss/(profit) on disposal of tangible and financial fixed assets</td> <td>(3,291)</td> <td>(64,605)</td>	Loss/(profit) on disposal of tangible and financial fixed assets	(3,291)	(64,605)
Decrease/(increase) in trade receivables and other current and non-current receivables (121,273) (999) Decrease/(increase) in inventories (28,114) (46,700) Increase/(decrease) in trade payables and other current and non-current payables 18,194 18,123 Income tax paid/received (17,708) (12,117) Cash flows from (used in) operating activities 68,603 68,255 Investment activities (142,338) (134,206) Purchases of intangible assets and property, plant and equipment (142,338) (134,206) Acquisition of subsidiaries net of cash acquired 0 0 Variation of the investment percentage in investment accounted for using equity method (14,727) (5,088) Proceeds from sales of subsidiaries net of cash acquired 0 0 0 Capital decrease/(increase) of investments accounted for using equity method (14,727) (5,088) Proceeds from sales of subsidiaries 0 88,898 Repayment of borrowings (new borrowings) given to investments accounted for using equity method (1,273) (3,463) Cash flows from (used in) investing activities (130,183) (49,973) Financing activities (5,681) (7,217) Interest received 4,059 4,156 Other financial expenses and income (5,638) (5,486) Receipts from new borrowings (28,518) (139,650) Dividends paid (25,314) 0 Cash flows from (used in) financing activities (278,970) 179,629 Net increase/(decrease) in cash position (340,550) 197,911 Cash and cash equivalents, opening balance 759,695 612,206 Effects of exchange rate changes on cash and cash equivalents 919 (4,792)	Dividends received from investments accounted for using equity method	11,103	14,779
12,273 1999	, , ,	217,504	109,948
Increase/(decrease) in trade payables and other current and non-current payables 18,194 18,123 Income tax paid/received (17,708) (12,117) (12,117) (12,117) (2ash flows from (used in) operating activities 68,603 68,255 (10 cm) (10,100) ((121,273)	(999)
Income tax paid/received	Decrease/(increase) in inventories	(28,114)	(46,700)
Cash flows from (used in) operating activities 68,603 68,255 Investment activities 8 68,603 68,255 Proceeds from sales of intangible assets and property, plant and equipment 28,155 3,886 Purchases of intangible assets and of property, plan and equipment (142,338) (134,206) Acquisition of subsidiaries net of cash acquired 0 0 Variation of the investment percentage in investment accounted for using equity method (14,727) (5,088) Capital decrease/(increase) of investments accounted for using equity method 0 88,898 Proceeds from sales of subsidiaries 0 88,898 Repayment of borrowings (new borrowings) given to investments accounted for using equity method (1,273) (3,463) Cash flows from (used in) investing activities (130,183) (49,973) Financing activities Interest paid (5,961) (7,217) Interest received 4,059 4,156 Other financial expenses and income (5,688) (5,486) Receipts from new borrowings 15,402 327,826 Receipts from new borrowings (261,518)	Increase/(decrease) in trade payables and other current and non-current payables	18,194	18,123
Proceeds from sales of intangible assets and property, plant and equipment (142,338) (134,206) Acquisition of subsidiaries net of cash acquired 0 0 0 Variation of the investment percentage in investment accounted for using equity method (14,727) (5,088) Proceeds from sales of subsidiaries 0 88,898 Repayment of borrowings (new borrowings) given to investments accounted for using equity method (1,273) (3,463) Cash flows from (used in) investing activities (130,183) (49,973) Financing activities Interest paid (5,961) (7,217) Interest received 4,059 4,156 Other financial expenses and income (5,638) (5,486) Receipts from new borrowings (130,650) (25,314) 0 Cash flows from (used in) financing activities (278,970) 179,629 Net increase/(decrease) in cash position (340,550) 197,911 Cash and cash equivalents, opening balance 759,695 612,206 Effects of exchange rate changes on cash and cash equivalents 919 (4,792)	Income tax paid/received	(17,708)	(12,117)
Proceeds from sales of intangible assets and property, plant and equipment (142,338) (134,206) Purchases of intangible assets and of property, plan and equipment (142,338) (134,206) Acquisition of subsidiaries net of cash acquired 0 0 0 Variation of the investment percentage in investment accounted for using equity method 0 0 Capital decrease/(increase) of investments accounted for using equity method (14,727) (5,088) Proceeds from sales of subsidiaries 0 88,898 Repayment of borrowings (new borrowings) given to investments accounted for using equity method (1,273) (3,463) Cash flows from (used in) investing activities (130,183) (49,973) Financing activities Interest paid (5,961) (7,217) Interest received 4,059 4,156 Other financial expenses and income (5,638) (5,486) Receipts from new borrowings 15,402 327,826 Repayment of borrowings (261,518) (139,650) Dividends paid (25,314) 0 Cash flows from (used in) financing activities (278,970) 179,629 Net increase/(decrease) in cash position (340,550) 197,911 Cash and cash equivalents, opening balance 759,695 612,206 Effects of exchange rate changes on cash and cash equivalents 919 (4,792)	Cash flows from (used in) operating activities	68,603	68,255
Purchases of intangible assets and of property, plan and equipment (142,338) (134,206) Acquisition of subsidiaries net of cash acquired 0 0 Variation of the investment percentage in investment accounted for using equity method 0 0 Capital decrease/(increase) of investments accounted for using equity method (14,727) (5,088) Proceeds from sales of subsidiaries 0 88,898 Repayment of borrowings (new borrowings) given to investments accounted for using equity method (1,273) (3,463) Cash flows from (used in) investing activities (130,183) (49,973) Financing activities (130,183) (49,973) Interest paid (5,961) (7,217) Interest received 4,059 4,156 Other financial expenses and income (5,638) (5,486) Receipts from new borrowings 15,402 327,826 Repayment of borrowings (261,518) (139,650) Dividends paid (25,314) 0 Cash flows from (used in) financing activities (278,970) 179,629 Net increase/(decrease) in cash position (340,550) 197,911 </td <td>Investment activities</td> <td></td> <td></td>	Investment activities		
Acquisition of subsidiaries net of cash acquired 0 0 Variation of the investment percentage in investment accounted for using equity method 0 0 Capital decrease/(increase) of investments accounted for using equity method (14,727) (5,088) Proceeds from sales of subsidiaries 0 88,898 Repayment of borrowings (new borrowings) given to investments accounted for using equity method (1,273) (3,463) Cash flows from (used in) investing activities (130,183) (49,973) Financing activities (130,183) (49,973) Interest paid (5,961) (7,217) Interest received 4,059 4,156 Other financial expenses and income (5,638) (5,486) Receipts from new borrowings 15,402 327,826 Repayment of borrowings (261,518) (139,650) Dividends paid (25,314) 0 Cash flows from (used in) financing activities (278,970) 179,629 Net increase/(decrease) in cash position (340,550) 197,911 Cash and cash equivalents, opening balance 759,695 612,206	Proceeds from sales of intangible assets and property, plant and equipment	28,155	3,886
Variation of the investment percentage in investment accounted for using equity method Capital decrease/(increase) of investments accounted for using equity method Proceeds from sales of subsidiaries Repayment of borrowings (new borrowings) given to investments accounted for using equity method Cash flows from (used in) investing activities (130,183) (49,973) Financing activities Interest paid (5,981) Other financial expenses and income (5,638) Receipts from new borrowings Repayment of borrowings (261,518) Other financial expenses and income (5,638) (261,518) Other financial expenses and income (25,314) Other financial expenses and income (261,518) Other financial expenses and income (278,970) Dividends paid Cash flows from (used in) financing activities (278,970) Other financial expenses and income (278,97	Purchases of intangible assets and of property, plan and equipment	(142,338)	(134,206)
method 0 0 Capital decrease/(increase) of investments accounted for using equity method (14,727) (5,088) Proceeds from sales of subsidiaries 0 88,898 Repayment of borrowings (new borrowings) given to investments accounted for using equity method (1,273) (3,463) Cash flows from (used in) investing activities (130,183) (49,973) Financing activities Interest paid (5,961) (7,217) Interest received 4,059 4,156 Other financial expenses and income (5,638) (5,486) Receipts from new borrowings 15,402 327,826 Repayment of borrowings (261,518) (139,650) Dividends paid (25,314) 0 Cash flows from (used in) financing activities (278,970) 179,629 Net increase/(decrease) in cash position (340,550) 197,911 Cash and cash equivalents, opening balance 759,695 612,206 Effects of exchange rate changes on cash and cash equivalents 919 (4,792)	Acquisition of subsidiaries net of cash acquired	0	0
Proceeds from sales of subsidiaries 0 88,898 Repayment of borrowings (new borrowings) given to investments accounted for using equity method (1,273) (3,463) Cash flows from (used in) investing activities (130,183) (49,973) Financing activities (5,961) (7,217) Interest paid (5,961) (7,217) Interest received 4,059 4,156 Other financial expenses and income (5,638) (5,486) Receipts from new borrowings 15,402 327,826 Repayment of borrowings (261,518) (139,650) Dividends paid (25,314) 0 Cash flows from (used in) financing activities (278,970) 179,629 Net increase/(decrease) in cash position (340,550) 197,911 Cash and cash equivalents, opening balance 759,695 612,206 Effects of exchange rate changes on cash and cash equivalents 919 (4,792)	Variation of the investment percentage in investment accounted for using equity method	0	0
Repayment of borrowings (new borrowings) given to investments accounted for using equity method Cash flows from (used in) investing activities (130,183) (49,973) Financing activities Interest paid (5,961) (7,217) Interest received 4,059 4,156 Other financial expenses and income (5,638) (5,486) Receipts from new borrowings 15,402 327,826 Repayment of borrowings (261,518) (139,650) Dividends paid (25,314) 0 Cash flows from (used in) financing activities (278,970) 179,629 Net increase/(decrease) in cash position Cash and cash equivalents, opening balance 759,695 612,206 Effects of exchange rate changes on cash and cash equivalents	Capital decrease/(increase) of investments accounted for using equity method	(14,727)	(5,088)
Using equity method (1,273) (3,463) Cash flows from (used in) investing activities (130,183) (49,973) Financing activities Interest paid (5,961) (7,217) Interest received 4,059 4,156 Other financial expenses and income (5,638) (5,486) Receipts from new borrowings 15,402 327,826 Repayment of borrowings (261,518) (139,650) Dividends paid (25,314) 0 Cash flows from (used in) financing activities (278,970) 179,629 Net increase/(decrease) in cash position (340,550) 197,911 Cash and cash equivalents, opening balance 759,695 612,206 Effects of exchange rate changes on cash and cash equivalents 919 (4,792)	Proceeds from sales of subsidiaries	0	88,898
Financing activities (5,961) (7,217) Interest paid (5,961) (7,217) Interest received 4,059 4,156 Other financial expenses and income (5,638) (5,486) Receipts from new borrowings 15,402 327,826 Repayment of borrowings (261,518) (139,650) Dividends paid (25,314) 0 Cash flows from (used in) financing activities (278,970) 179,629 Net increase/(decrease) in cash position (340,550) 197,911 Cash and cash equivalents, opening balance 759,695 612,206 Effects of exchange rate changes on cash and cash equivalents 919 (4,792)		(1,273)	(3,463)
Interest paid (5,961) (7,217) Interest received 4,059 4,156 Other financial expenses and income (5,638) (5,486) Receipts from new borrowings 15,402 327,826 Repayment of borrowings (261,518) (139,650) Dividends paid (25,314) 0 Cash flows from (used in) financing activities (278,970) 179,629 Net increase/(decrease) in cash position (340,550) 197,911 Cash and cash equivalents, opening balance 759,695 612,206 Effects of exchange rate changes on cash and cash equivalents 919 (4,792)	Cash flows from (used in) investing activities	(130,183)	(49,973)
Interest received 4,059 4,156 Other financial expenses and income (5,638) (5,486) Receipts from new borrowings 15,402 327,826 Repayment of borrowings (261,518) (139,650) Dividends paid (25,314) 0 Cash flows from (used in) financing activities (278,970) 179,629 Net increase/(decrease) in cash position (340,550) 197,911 Cash and cash equivalents, opening balance 759,695 612,206 Effects of exchange rate changes on cash and cash equivalents 919 (4,792)	Financing activities		
Interest received 4,059 4,156 Other financial expenses and income (5,638) (5,486) Receipts from new borrowings 15,402 327,826 Repayment of borrowings (261,518) (139,650) Dividends paid (25,314) 0 Cash flows from (used in) financing activities (278,970) 179,629 Net increase/(decrease) in cash position (340,550) 197,911 Cash and cash equivalents, opening balance 759,695 612,206 Effects of exchange rate changes on cash and cash equivalents 919 (4,792)	Interest paid	(5,961)	(7,217)
Receipts from new borrowings 15,402 327,826 Repayment of borrowings (261,518) (139,650) Dividends paid (25,314) 0 Cash flows from (used in) financing activities (278,970) 179,629 Net increase/(decrease) in cash position (340,550) 197,911 Cash and cash equivalents, opening balance 759,695 612,206 Effects of exchange rate changes on cash and cash equivalents 919 (4,792)	Interest received		` ′
Repayment of borrowings (261,518) (139,650) Dividends paid (25,314) 0 Cash flows from (used in) financing activities (278,970) 179,629 Net increase/(decrease) in cash position (340,550) 197,911 Cash and cash equivalents, opening balance 759,695 612,206 Effects of exchange rate changes on cash and cash equivalents 919 (4,792)	Other financial expenses and income	(5,638)	(5,486)
Dividends paid (25,314) 0 Cash flows from (used in) financing activities (278,970) 179,629 Net increase/(decrease) in cash position (340,550) 197,911 Cash and cash equivalents, opening balance 759,695 612,206 Effects of exchange rate changes on cash and cash equivalents 919 (4,792)	Receipts from new borrowings	15,402	327,826
Cash flows from (used in) financing activities (278,970) 179,629 Net increase/(decrease) in cash position (340,550) 197,911 Cash and cash equivalents, opening balance 759,695 612,206 Effects of exchange rate changes on cash and cash equivalents 919 (4,792)	Repayment of borrowings	(261,518)	(139,650)
Net increase/(decrease) in cash position(340,550)197,911Cash and cash equivalents, opening balance759,695612,206Effects of exchange rate changes on cash and cash equivalents919(4,792)	Dividends paid	(25,314)	0
Cash and cash equivalents, opening balance 759,695 612,206 Effects of exchange rate changes on cash and cash equivalents 919 (4,792)	Cash flows from (used in) financing activities	(278,970)	179,629
Effects of exchange rate changes on cash and cash equivalents 919 (4,792)	Net increase/(decrease) in cash position	(340,550)	197,911
	Cash and cash equivalents, opening balance	759,695	612,206
Cash and cash equivalents, closing balance 420,064 805,325	Effects of exchange rate changes on cash and cash equivalents	919	(4,792)
	Cash and cash equivalents, closing balance	420,064	805,325

5.4. Figures per share

For the period ended June 30	2021	2020
Total number of shares	25,314,482	25,314,482
Earnings per share (share of the group) (in euro)	1.68	0.33
Equity per share (share of the group) (in euro)	71.89	68.83

6. Information related to the share

On 30 June 2021, CFE's share capital amounted to € 41,329,482.42, divided into 25,314,482 shares, with no declared par value. The Company's shares are registered or in electronic form.

CFE's equity base as of 30 June 2021 was as follows:

Shares with no par value 25,314,482 Registered shares 19,010,407 Shares in electronic form 6,304,075

Shareholders owning 3% or more of the voting rights relating to the shares they hold:

Ackermans & van Haaren NV

Begijnenvest 113

B-2000 Antwerp (Belgium) 15,720,684 shares or 62.10%

VINCI Construction SAS

5, cours Ferdinand-de-Lesseps

F-92851 Rueil-Malmaison Cedex (France) 3,066,460 shares or 12.11%

7. Corporate governance

The ordinary general meeting of 6 May 2021 renewed the directors' mandates of Luc Bertrand, Piet Dejonghe, Jan Suykens, John-Eric Bertrand and Koen Janssen for a period of four years, ending after the general meeting of May 2025.

Mr Luc Bertrand was reappointed as Chairman of the Board of Directors and also becomes Chairman of the Nomination and Remuneration Committee.

Mr Piet Dejonghe was reappointed as Managing Director.

The ordinary general meeting of 6 May 2021 appointed Mrs Hélène Bostoen as independent director for a period of four years, ending after the general meeting of May 2025.

Mrs Hélène Bostoen becomes a member of the Audit Committee and of the Nomination and Remuneration Committee in replacement of Mr Philippe Delusinne, who remains a director but lost his status as independent director on 7 May 2021 due to the fact that he has been on the Board of Directors of CFE for more than 12 years.

MucH SRL, represented by Mrs Muriel De Lathouwer, becomes a member of the Nomination and Remuneration Committee.

8. Shareholders' agenda

Publication of interim statements	23 November 2021 (before opening of the stock market)
Publication of 2021 annual financial statements	28 February 2022 (before opening of the stock market)
Publication of interim statements	19 May 2022 (before opening of the stock market)
Publication of 2022 half-year financial statements	31 August 2022 (before opening of the stock market)

* *

About CFE

CFE, founded in 1880, is a Belgian industrial group active in three different segments. The Dredging, Environment, Offshore & Infra segment is carried out by its wholly owned subsidiary DEME, one of the world leaders in the field. DEME has a modern fleet of multipurpose vessels equipped with the latest technologies. The Contracting segment encompasses the group's construction, multitechnics and rail activities in Belgium, Luxembourg and Poland. The third, Real Estate Development segment, covers the real estate projects developed by BPI in Belgium, Luxembourg and Poland.

The CFE group currently employs more than 8,000 people and is active on every continent. CFE is listed on Euronext Brussels and is 62.10% owned by Ackermans & van Haaren.

This press release is available on our website at www.cfe.be.

* *

Note to editors

For further information, please contact, at CFE:

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