## PRESS RELEASE

Regulated information - Inside information

Brussels, 25 February 2022 - 07:00 CET



### **Recticel Annual Results 2021**

- Net sales increase from EUR 616.9 million<sup>1/2</sup> to EUR 1,032.8 million (+67.4%), of which +34.0% organic growth, +0.6% currency effect and a +32.8% contribution from FoamPartner<sup>2</sup>
- Adjusted EBITDA: from EUR 44.4 million<sup>1/2</sup> to EUR 109.2 million (+145.9%)
- Result of the period (share of the Group): from EUR 63.2 million to EUR 53.5 million (-15.3%), including EUR 4.9 million result from discontinued operations (2020: EUR 71.3 million)
- Net financial debt: EUR 147.8 million (30 September 2021 : EUR 189.0 million)
- Proposal to pay a gross dividend of EUR 0.29 per share

Olivier Chapelle (CEO): "We are happy with the very positive sales and profitability development in 2021, a year marked by deep changes in our Company. Changes which were planned and announced, such as the acquisition and integration of FoamPartner and the divestment of the Bedding activities. Changes which came as a consequence of the unsolicited takeover bid by Greiner AG, such as the divestment of our newly created Engineered Foams business segment.

The Insulation and Engineered Foams businesses performed very well in a very volatile environment. The chemical raw materials supply remains tight, and prices are showing little signs of stabilisation. Transportationand labour costs are increasing at an unprecedented rate, while the steep energy cost inflation has a minor impact given the very low energy intensity of our business. Our commercial teams continue to adapt pricing where necessary. Moreover, lockdowns or mobility restrictions in countries such as Germany, the Netherlands and Austria, coupled with direct or indirect supply chain shortages (microchips) have added further challenges to the business environment. In that context, Recticel showed strong resilience and generated solid profitability and free cash flow.

The integration of FoamPartner in Engineered Foams is continuing according to plan, and we confirm the targets to close the Bedding divestment to Aquinos Group and the Engineered Foams divestment to Carpenter Co. respectively before the end of 1Q2022 and around mid-2022.

I am grateful and proud of all Recticel teams and employees, who during this extremely busy year 2021, characterised by a challenging business environment, big M&A projects, and an unexpected takeover bid, have remained focussed, committed, positive, and extremely professional. They have enabled Recticel to generate this strong performance."

The Bedding activities that will not be transferred to Aquinos Group are incorporated to the Engineered Foams segment.

For comparison reasons, the formerly published 2020 and 2021 income statements and cash flow statements have been restated accordingly.

As announced in the press release of 15 February 2022, the Bedding activities which are currently in the process of being divested to the Aquinos Group, have been accounted for as Discontinued Operations (IFRS 5).

<sup>&</sup>lt;sup>2</sup> FoamPartner is fully consolidated as of 01 April 2021.



#### **OUTLOOK**

Given the important scope changes expected in Recticel during 1H2022, with the closing of the Bedding and Engineered Foams divestments, the variability linked to the timing of these closings and the subsequent alignment of our organization setup, the Group does not provide an outlook for the full year at this stage. However, the business continues to develop well in 2022 with top and bottom line growth, and as Recticel is now becoming a pure Insulation player, we are working on an accelerated growth plan in order to double the Insulation sales by 2025.

#### 1. CONSOLIDATED GROUP RESULTS

in million EUR	FY2020 restated <sup>1</sup>	FY2021	Δ %
	(a)	(b)	(b)/(a)-1
Sales	616.9	1 032.8	67.4%
Gross profit	106.7	187.4	75.7%
as % of sales	17.3%	18.1%	
Income from associates <sup>3</sup>	0.7	0.4	-47.2%
Adjusted EBITDA	44.4	109.2	145.9%
as % of sales	7.2%	10.6%	
EBITDA	38.3	89.7	134.4%
as % of sales	6.2%	8.7%	·
Adjusted operating profit (loss)	16.6	66.1	297.0%
as % of sales	2.7%	6.4%	
Operating profit (loss)	9.1	46.5	411.0%
as % of sales	1.5%	4.5%	
Financial result	( 3.6)	( 4.5)	n.m.
Income from other associates <sup>3</sup>	( 5.8)	0.5	n.m.
Impairment on other associates <sup>3</sup>	( 5.5)	0.0	n.m.
Change in fair value of option structures	1.1	( 7.3)	n.m.
Income taxes	( 3.5)	14.3	n.m.
Result of the period of the continuing operations	( 8.2)	49.5	n.m.
Result of the discontinued operations	71.3	4.9	n.m.
Result of the period (share of the Group)	63.2	53.5	-15.3%
Result of the period (share of the Group) - base (per share, in EUR)	1.13	0.96	-15.6%

	31 Dec 2020	31 Dec 2021	
Total Equity	334.8	391.3	16.9%
Net Financial Debt (incl. IFRS 16 - Leases) 4	4.6	147.8	n.m.
Gearing ratio (Net financial debt/Total Equity)	1.4%	37.8%	
Leverage ratio (Net financial debt/EBITDA)	0.1	1.6	

Income from associates = income from associates considered as being part of the Group's core business are integrated in Operating profit (loss); i.e. Orsafoam Income from other associates = income from associates not considered as being part of the Group's core business are not integrated in Operating profit (loss); i.e. Proseat and Ascorium (formerly Automotive Interiors)

Excluding the drawn amounts under non-recourse factoring programs: EUR 25.2 million per 31 December 2021 versus EUR 0.0 million per 31 December 2020 and EUR 45.2 million per 30 June 2021



The following changes in the scope of consolidation took place in 2021:

- Acquisition of Swiss-based FoamPartner Group. FoamPartner has been fully integrated in the business line Engineered Foams as of 01 April 2021.
- Application of IFRS 5 to the Bedding activities in process of being sold to Aquinos Group.

As the conditions to apply IFRS 5 have not been fully met with regard to the Engineered Foams divestment to Carpenter - given the ongoing carve-out and regulatory approval process -, this segment remains included in the Group reporting as before.

Changes in the scope of consolidation in 2020:

- Partial divestment of the Ascorium (formerly Automotive Interiors) activities at the end of June 2020, which are now operated through TEMDA2, the 51/49% Admetos/Recticel joint venture.
- Disposal of the 50% participation in the Eurofoam group (Flexible Foams) at the end of June 2020.

The results of the Automotive joint-ventures over 2021 are reported under 'Income from other associates.

Sales of chemical raw materials at cost to the Proseat and TEMDA2 companies are integrated under "Corporate/Eliminations".

Net Sales: EUR 1,032.8 million versus EUR 616.9 million 1/2 in 2020.

#### Breakdown of net sales by segment

in million EUR	FY2020 restated <sup>1</sup>	1Q2021 restated <sup>1</sup>	2Q2021 restated <sup>1</sup>	3Q2021 restated <sup>1</sup>	4Q2021	FY2021	ΔFY
Engineered Foams	318.5	100.5	173.5	155.8	153.8	583.6	83.2%
Insulation	249.2	86.9	101.5	99.2	103.0	390.6	56.7%
Corporate / Eliminations	49.1	18.9	22.4	8.4	9.0	58.7	19.5%
TOTAL NET SALES	616.9	206.2	297.4	263.4	265.8	1 032.8	67.4%



in million EUR		restated 1			restated 1		2021 v	ersus 2020 r	estate
	1Q2020	2Q2020	1H2020	1Q2021	2Q2021	1H2021	<b>∆</b> 1Q	<b>∆</b> 2Q	Δ
Engineered Foams	85.7	57.8	143.5	100.5	173.5	273.9	17.3%	199.9%	90
Insulation	60.7	52.0	112.7	86.9	101.5	188.4	43.1%	95.1%	67
Corporate / Eliminations	15.3	5.8	21.1	18.9	22.4	41.3	23.4%	288.0%	95
TOTAL NET SALES	161.7	115.6	277.3	206.2	297.4	503.6	27.6%	157.2%	81
in million EUR		restated 1		restated 1			2021 v	ersus 2020 r	estate
	3Q2020	4Q2020	2H2020	3Q2021	4Q2021	2H2021	<b>∆</b> 3Q	∆ 4Q	
Engineered Foams	83.2	91.8	175.0	155.8	153.8	309.6	87.3%	67.5%	76
Insulation	65.0	71.5	136.5	99.2	103.0	202.2	52.6%	44.0%	48
Corporate / Eliminations	10.4	17.7	28.0	8.4	9.0	17.4	-18.9%	-49.2%	-38
TOTAL NET SALES	158.5	181.0	339.6	263.4	265.8	529.2	66.1%	46.8%	55
in million EUR		restated <sup>1</sup>		restated 1			2021 v	ersus 2020 r	estate
	1H2020	2H2020	FY2020	1H2021	2H2021	FY2021	<b>∆</b> 1H	<b>∆</b> 2H	Δ
Engineered Foams	143.5	175.0	318.5	273.9	309.6	583.6	90.9%	76.9%	83
Insulation	112.7	136.5	249.2	188.4	202.2	390.6	67.1%	48.1%	56
Corporate / Eliminations	21.1	28.0	49.1	41.3	17.4	58.7	95.9%	-38.0%	19
TOTAL NET SALES	277.3	339.6	616.9	503.6	529.2	1 032.8	81.6%	55.8%	67

Both segments reported substantially higher comparable sales during each quarter of 2021.

#### Fourth quarter 2021:

4Q2021 sales increased by 46.8% from EUR 181.0 million<sup>1</sup> to **EUR 265.8 million**; of which +11.1% organic growth including currency impact and +35.7% from FoamPartner sales (EUR 64.6 million).

#### *Full-year 2021*:

FY2021 sales increased by 67.4% from EUR 616.9 million<sup>1/2</sup> to **EUR 1,032.8 million**; of which 34.0% organic growth, +0.6% currency impact and +32.8% from FoamPartner (EUR 202.6 million<sup>2</sup>).

For both segments the sales growth has been driven by supportive demand in most markets, in combination with price increases mitigating the substantial impact of higher purchase prices for chemical raw material and other components.

Adjusted EBITDA: EUR 109.2 million versus EUR 44.4 million<sup>1/2</sup> in 2020.

Adjusted EBITDA margin of 10.6% versus 7.2%<sup>1/2</sup> in 2020.

#### Breakdown of the Adjusted EBITDA by segment

in million EUR	1H2020 restated <sup>1</sup>	2H2020 restated <sup>1</sup>	FY2020 restated <sup>1</sup>	1H2021 restated <sup>1</sup>	2H2021	FY2021	Δ 1Η	∆ 2Н	ΔFY
Engineered Foams	11.1	20.8	31.9	31.7	31.6	63.3	185.3%	52.0%	98.5%
Insulation	11.3	16.4	27.7	28.8	33.8	62.6	155.6%	105.8%	126.1%
Corporate	(6.5)	(8.6)	( 15.1)	( 7.8)	(8.9)	( 16.6)	19.1%	2.9%	9.9%
TOTAL ADJUSTED EBITDA	15.9	28.5	44.4	52.8	56.4	109.2	232.2%	97.8%	145.9%



The strong increase in Adjusted EBITDA generated by Engineered Foams and Insulation results primarily from (i) positive sales volumes in comparison to 2020, which was heavily affected by the COVID-19 crisis, (ii) compensation of raw material cost inflation by increased selling prices, (iii) further efficiency and mix improvements, and (iv) the integration of FoamPartner as from 01 April 2021.

Adjusted operating profit (loss): EUR 66.1 million versus EUR 16.6 million<sup>1/2</sup> in 2020.

Adjusted operating profit (loss) margin of 6.4% versus 2.7%<sup>1/2</sup> in 2020.

#### Breakdown of the Adjusted operating profit (loss) by segment

in million EUR	1H2020 restated <sup>1</sup>	2H2020 restated <sup>1</sup>	FY2020 restated <sup>1</sup>	1H2021 restated <sup>1</sup>	2H2021	FY2021	Δ 1Η	Δ 2Η	ΔFY
Engineered Foams	3.9	13.4	17.3	18.8	14.1	33.0	385.6%	5.3%	90.5%
Insulation	5.9	11.2	17.1	23.4	28.2	51.6	295.2%	152.3%	201.7%
Corporate	(7.7)	(10.0)	( 17.8)	(8.8)	( 9.7)	( 18.5)	14.1%	-3.6%	4.1%
TOTAL ADJUSTED OPERATING PROFIT (LOSS)	2.0	14.6	16.6	33.4	32.7	66.1	1528.9%	124.1%	297.0%

#### Adjustments to Operating profit (loss):

in million EUR	1H2020	2H2020	FY2020	1H2021	2H2021	FY2021
III Million EUR	restated 1	restated 1	restated 1	restated 1	2Π2021	F12021
Restructuring charges and provisions	( 1.4)	(0.6)	( 2.0)	( 1.8)	(1.0)	( 2.8)
Other	(0.3)	( 4.9)	( 5.2)	( 6.9)	( 9.8)	( 16.7)
Total impact on EBITDA	( 1.7)	( 5.5)	( 7.2)	( 8.7)	( 10.8)	( 19.5)
Impairments	( 2.1)	( 0.4)	( 2.4)	0.0	( 0.0)	(0.0)
Total impact on Operating profit (loss)	( 3.8)	( 5.9)	( 9.7)	( 8.7)	( 10.8)	( 19.5)

Adjustments to Operating profit (loss) on continuing operations in 2021 include mainly:

- Reorganisation charges in Engineered Foams in The Netherlands, France, Germany and Switzerland (EUR -2.2 million) and at Corporate level (EUR -0.6 million).
- Other adjustments relate mainly to legal and advisory fees (EUR -15.3 million) for (i) the acquisition of FoamPartner (Engineered Foams), (ii) the preparation of the divestment of the Bedding division, (iii) the dealings related to the Greiner offer, (iv) the preparation of the divestment of Engineered Foams to Carpenter, (v) a revaluation allowance for investment property in Belgium (EUR +4.2 million) and (vi) the realisation of a fair value adjustment on inventories by application of IFRS 3 (reversal of inventory step up values resulting from purchase price allocations (EUR -3.4 million).



#### EBITDA: EUR 89.7 million versus EUR 38.3 million<sup>1/2</sup> in 2020.

EBITDA margin of 8.7% versus 6.2%<sup>1/2</sup> in 2020.

#### Breakdown of EBITDA by segment

in million EUR	1H2020 restated <sup>1</sup>	2H2020 restated <sup>1</sup>	FY2020 restated <sup>1</sup>	1H2021 restated <sup>1</sup>	2H2021	FY2021	Δ 1Η	Δ 2Η	ΔFY
Engineered Foams	10.3	20.4	30.7	24.9	30.6	55.5	141.5%	50.3%	81.0%
Insulation	11.2	16.3	27.5	28.7	33.7	62.4	156.4%	106.6%	126.9%
Corporate	( 6.3)	(13.6)	( 19.9)	( 9.5)	( 18.6)	(28.2)	51.1%	37.3%	41.7%
TOTAL EBITDA	15.2	23.1	38.3	44.1	45.6	89.7	190.1%	97.7%	134.4%

#### Operating profit (loss): EUR 46.5 million versus EUR 9.1 million<sup>1/2</sup> in 2020.

Operating profit (loss) margin of 4.5% versus 1.5%<sup>1/2</sup> in 2020.

#### Breakdown of Operating profit (loss) by segment

in million EUR	1H2020 restated <sup>1</sup>	2H2020 restated <sup>1</sup>	FY2020 restated <sup>1</sup>	1H2021 restated <sup>1</sup>	2H2021	FY2021	Δ 1Η	<b>∆</b> 2H	Δ FY
Engineered Foams	2.0	12.8	14.8	12.0	13.2	25.2	510.3%	2.5%	69.9%
Insulation	5.8	11.1	16.9	23.3	28.1	51.4	298.3%	153.6%	203.5%
Corporate	( 7.6)	( 15.0)	(22.6)	( 10.6)	( 19.4)	( 30.1)	38.9%	29.8%	32.9%
TOTAL OPERATING PROFIT (LOSS)	0.2	9.0	9.1	24.7	21.9	46.5	15204.2%	143.9%	409.5%

#### Financial result: from EUR -3.6 million<sup>1/2</sup> to EUR -4.5 <sup>1/2</sup> million:

Net interest charges: EUR -5.8 million versus EUR -2.5 million<sup>1</sup> in 2020.

'Other net financial income and expenses': EUR +1.2 million versus EUR -1.1 million¹ in 2020. This item comprises mainly interest capitalisation costs under provisions for pension liabilities (EUR -0.1 million versus EUR -0.3 million¹ in 2020) and exchange rate differences (EUR+1.2 million versus EUR -1.4 million¹ in 2020).

**Income from other associates: EUR +0.5 million** (versus EUR -5.8 million in 2020) relates to the positive result of TEMDA2 (at 49%). As Recticel recognized an impairment loss of EUR -5.5 million at the end of 2020, as a result of which the investment in Proseat was reduced to zero, the FY2021 income statement of Recticel was not impacted by the loss of Proseat.

**Fair value of option structures: EUR -7.3 million** (2020: EUR +1.1 million), results from an adjustment of the fair value of the put/call structure on the Proseat participation to zero (EUR -4.9 million) and the recognition of an additional provision for a potential negative strike price of the Proseat put/call option structure (EUR -2.5 million). The put/call structure on the remaining 49% participation in Ascorium (formerly Automotive Interiors) has been maintained at a "zero" value, given the uncertainties over the period until the earliest exercise date of the options, in 2024.



Income and deferred taxes: from EUR -3.5 million<sup>1</sup> to EUR +14.3 million:

- Current income tax: EUR -8.8 million (2020: EUR -3.4 million¹);
- Deferred tax: EUR +23.2 million (2020: EUR -0.1 million¹).

The positive deferred tax impact results from the increased profit expectations in Belgium (including the gains on the carve-out of the Bedding and Engineered Foams activities), as well as in France and Spain, where tax loss carry-forwards are available, leading to the recognition of additional deferred tax assets.

Result of the period from continuing operations: EUR +49.5 million<sup>2</sup> versus EUR -8.2 million<sup>1/2</sup> in 2020.

**Result from discontinued operations: EUR +4.9 million**<sup>1</sup> (versus EUR +71.3 million in 2020)

The result from discontinued operations represents the result after taxes of the period of the Bedding activities sold to Aquinos Group (EUR +3.5 million) and the result following the settlements related to the divestment of the Ascorium (formerly Automotive Interiors) activities (EUR +1.4 million).

As a reminder, the total result of discontinued operations in 2020 was composed of:

- (i) the net gain related to the divestment of the 50% participation in the Eurofoam group,
- (ii) the net loss realised on the sale of 49% of the Ascorium (formerly Automotive Interiors) activities, and
- (iii) the pro rata share of the 2020 result of the period after taxes of Eurofoam (50%) and Ascorium (formerly Automotive Interiors) activities (100%)
- (iv) the net result related to the Bedding activities divested to Aquinos for which 2020 was restated.

Consolidated result of the period (share of the Group): EUR +53.5 million versus EUR 63.2 million in 2020.

#### 2. FINANCIAL POSITION

in million EUR	31 DEC 2020	31 MAR 2021	30 JUN 2021	30 SEP 2021	31 DEC 2021 <sup>1</sup>
TOTAL EQUITY	334.8	-	354.8	-	391.3
Net financial debt excluding factoring	( 47.9)	132.2	145.3	130.3	103.8
+ Lease debt (IFRS 16)	52.5	63.1	61.3	58.7	44.0
CONSOLIDATED NET FINANCIAL DEBT	4.6	195.3	206.6	189.0	147.8
+ Drawn amounts under factoring programs	0.0	43.3	45.2	41.4	25.2
TOTAL CONSOLIDATED NET FINANCIAL DEBT	4.6	238.6	251.8	230.4	173.0
Gearing ratio (incl. IFRS 16)	1.4%	-	58.2%	-	37.8%
Leverage ratio (incl. IFRS 16)	0.1	-	2.6	-	1.6

The Group confirms that all conditions under the financial arrangements with its banks are respected.



#### 3. MARKET SEGMENTS

#### 3.1. ENGINEERED FOAMS

in million EUR	1H2020	2H2020	FY2020	1H2021	2H2021	FY2021	Δ 1Η	Δ 2H	A EV
III IIIIIIIOII EUR	restated 1	restated 1	restated 1	restated 1	2Π2021	F12021	ΔІП	Δ 2Π	ΔFY
Sales	143.5	175.0	318.5	273.9	309.6	583.6	90.9%	76.9%	83.2%
Adjusted EBITDA	11.1	20.8	31.9	31.7	31.6	63.3	185.3%	52.0%	98.5%
as % of sales	7.7%	11.9%	10.0%	11.6%	10.2%	10.8%			
EBITDA	10.3	20.4	30.7	24.9	30.6	55.5	141.5%	50.3%	81.0%
as % of sales	7.2%	11.6%	9.6%	9.1%	9.9%	9.5%			
Adjusted operating profit (loss)	3.9	13.4	17.3	18.8	14.1	33.0	385.4%	5.4%	90.5%
as % of sales	2.7%	7.7%	5.4%	6.9%	4.6%	5.6%			
Operating profit (loss)	2.0	12.8	14.8	12.0	13.2	25.2	510.3%	2.5%	69.9%
as % of sales	1.4%	7.3%	4.7%	4.4%	4.3%	4.3%			

#### Sales

#### Fourth quarter 2021

The positive trend of 9M2021 continued in 4Q2021. Including FoamPartner (EUR 64.6 million) – which was consolidated as of 01 April 2021 – **4Q2021 sales** amounted to **EUR 153.8 million** (+67.5%). Like-for-like<sup>2</sup> sales excluding the contribution from FoamPartner, slightly decreased by 2.8%, from EUR 91.8 million<sup>1</sup> in 4Q2020 to **EUR 89.2 million in 4Q2021**.

#### Full-year 2021

Over **2021**, including the contribution from FoamPartner (EUR 202.6 million), total sales increased by 83.2% from EUR 318.5 million<sup>1</sup> to **EUR 583.6 million**, including a +0.4% impact from exchange rate differences. Full-year like-for-like<sup>1</sup> **sales** increased by 19.6%, from EUR 318.5 million<sup>1</sup> to **EUR 381.0 million**.

Apart from the FoamPartner integration as of 2Q21, the increase in sales is attributable to a volume growth in combination with higher selling prices, compensating for the steep surge in chemical raw material prices which followed several *force majeure* events and other supply issues in the upstream value chain since September 2020.

#### **Profitability**

Despite the steep surge in material costs, higher volumes, a good product-mix, the integration of FoamPartner and active pricing management led to a like-for-like Adjusted EBITDA margin improvement to 10.8% versus 10.0% in 2020.

EBITDA includes adjustments for EUR -7.8 million (2020: EUR -1.2 million), mainly (i) EUR -2.2 million restructuring charges in The Netherlands, France and at FoamPartner, (ii) EUR -2.8 million costs and expenses for legal and advisory services relating to the acquisition of FoamPartner, (iii) a EUR +0.8 million reversal of provisions for claims and onerous contracts and (iv) a EUR -3.5 million reversal of inventory step up values resulting from the purchase price allocation on the FoamPartner acquisition.



#### 3.2. INSULATION

in million EUR	1H2020	2H2020	FY2020	1H2021	2H2021	FY2021	Δ 1H	∆ 2H	ΔFY
Sales	112.7	136.5	249.2	188.4	202.2	390.6	67.1%	48.1%	56.7%
Adjusted EBITDA	11.3	16.4	27.7	28.8	33.8	62.6	155.6%	105.8%	126.1%
as % of sales	10.0%	12.0%	11.1%	15.3%	16.7%	16.0%			
EBITDA	11.2	16.3	27.5	28.7	33.7	62.4	156.4%	106.6%	126.9%
as % of sales	9.9%	11.9%	11.0%	15.3%	16.7%	16.0%			
Adjusted operating profit (loss)	5.9	11.2	17.1	23.4	28.2	51.6	295.2%	152.3%	201.7%
as % of sales	5.2%	8.2%	6.9%	12.4%	14.0%	13.2%			
Operating profit (loss)	5.8	11.1	16.9	23.3	28.1	51.4	298.3%	153.6%	203.5%
as % of sales	5.2%	8.1%	6.8%	12.4%	13.9%	13.2%			

#### Sales

#### Fourth quarter 2021

The strong trend of 9M2021 (+61.8%) continued in 4Q2021. Sales increased by 44.0% from EUR 71.5 million in 4Q2020 to **EUR 103.0 million** in 4Q2021. Volumes remained strong and selling prices continued to slightly increase, compensating for the higher chemical raw materials costs resulting from the still tight supply chain. The plant in Finland further increased its output. Volumes of VIP-products from the Slovenian joint venture Turvac remain very supportive.

#### Full-year 2021

Over **2021** sales increased by 56.7% from EUR 249.2 million to **EUR 390.6 million**, including a currency impact of +1.1%. The sales increase results from a combined effect of (i) a solid volume development and (ii) selling price increases compensating for the steep surge in chemical raw material prices (i.e. MDI). In addition the plant in Finland increased its output. Also the demand for high performance VIP insulation materials for the transportation and storage of COVID-19 vaccines remained robust.

EC stimulus plans and green regulatory incentives will remain a key volume driver in Europe in 2022 and beyond.

#### **Profitability**

Adjusted EBITDA margin of 16.0% versus 11.1% in 2020.

Despite the tight MDI supply, leading to increasing chemical raw material prices over the year, profitability improved strongly on the back of higher volumes, good pricing management and the further ramp-up of the plant in Finland, which is expected to break-even in 2022 on a full-year basis.

#### 4. PROPOSED DIVIDEND

The Board of Directors will propose to the Annual General Meeting of 31 May 2022 the payment of a gross dividend of EUR 0.29 per share on 56.0 million shares or a total dividend pay-out of EUR 16.2 million (2020: respectively EUR 0.26 per share and EUR 14.5 million in total).



#### **APPENDICES**

All figures and tables contained in these annexes have been compiled in accordance with the IFRS accounting and valuation principles, as adopted within the European Union. The applied valuation principles, as published in the latest annual report at 31 December 2020, were applied for the figures included in this press release.

The analysis of the risk management is described in the annual report and the IAS34 Interim report per 30 June 2021, both which are available from <a href="https://www.recticel.com">www.recticel.com</a>.

# 1. Statutory auditor's note on the consolidated financial information the year ended 31 December 2021

The statutory auditor, PwC Bedrijfsrevisoren BV / Reviseurs d'Entreprises SRL, represented by Marc Daelman, has confirmed that the audit, which is substantially complete, has not to date revealed any material misstatement in the draft consolidated accounts, and that the accounting data reported in the press release is consistent, in all material respects, with the draft accounts from which it has been derived.

Diegem, 24 February 2022

The statutory auditor

PwC Bedrijfsrevisoren BV/Reviseurs d'Entreprises SRL

Represented by

Marc Daelman

Bedrijfsrevisor/Réviseur d'entreprises



#### 2. Consolidated income statement

Group Recticel in thousand EUR	2020 restated <sup>1</sup>	2021	Δ
iii tibasana Esix	(a)	(b)	(b)/(a)-1
Sales	616 883	1 032 795	67.4%
Cost of sales	( 510 223)	( 845 405)	65.7%
Gross profit	106 660	187 390	<i>75.7%</i>
General and administrative expenses	( 44 230)	( 66 733)	50.9%
Sales and marketing expenses	( 32 408)	( 44 892)	38.5%
Research and development expenses	( 7 927)	( 9 186)	15.9%
Impairments goodwill, tangible and intangible assets	( 2 352)	( 27)	-98.9%
Other operating revenues	19 043	20 121	5.7%
Other operating expenses	( 30 383)	( 40 512)	33.3%
Income from associates	703	371	-47.2%
Operating profit (loss)	9 106	46 532	411.0%
Interest income	908	1 065	17.3%
Interest expenses	( 3 384)	( 6 838)	102.1%
Other financial income	3 106	7 136	129.7%
Other financial expenses	( 4 218)	( 5 901)	39.9%
Financial result	( 3 588)	( 4 538)	26.5%
Income from other associates	( 5 790)	451	n.m.
Impairments other associates	( 5 525)	0	-100.0%
Change in fair value of option structures	1 103	(7315)	n.m.
Result of the period before taxes	( 4 694)	35 130	n.m.
Income taxes	( 3 470)	14 335	n.m.
Result of the period after taxes - continuing operations	( 8 164)	49 465	n.m.
Result of the period after taxes - discontinued operations	71 319	4 876	-93.2%
Result of the period after taxes - continuing and discontinued operations	63 155	54 341	-14.0%
of which attributable to the owners of the parent	63 151	53 522	-15.2%
of which attributable to non-controlling interests	4	819	n.m.
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A distinction has been made between Income from associates - included in operating profit (loss) - and Income from other associates - excluded from operating profit (loss).

Income from associates: income from associates considered as being part of the Group's core business are integrated in Operating profit (loss); i.e. Orsafoam

Income from other associates: income from associates not considered as being part of the Group's core business are not integrated in Operating profit (loss); i.e. Proseat and Ascorium (formerly Automotive Interiors)



## 3. Earnings per share

in EUR	2020 restated <sup>1</sup>	2021	
Number of shares outstanding (including treasury shares)	55 742 920	55 963 420	0.4%
Weighted average number of shares outstanding (before dilution effect)	55 174 425	55 519 330	0.6%
Weighted average number of shares outstanding (after dilution effect)	55 381 032	56 282 863	1.6%
Continuing operations			
EBITDA	0.94	1.53	63.2%
Operating profit (loss)	0.17	0.84	407.8%
Result of the period before taxes	(0.09)	6.33	n.m.
Earnings per share - continuing operations	( 0.15)	0.89	n.m.
Earnings per share - discontinued operations	1.29	0.09	-93.2%
Earnings per share of continuing and discontinued operations	1.14	0.98	-14.5%
Earnings per share from continuing operations			
Basic	( 0.148)	0.891	n.m.
Diluted	( 0.147)	0.879	n.m.
Earnings per share from discontinued operations			
Basic	1.293	0.088	-93.2%
Diluted	1.288	0.087	-93.3%
Net book value	6.01	6.99	16.4%

## 4. Consolidated statement of comprehensive income

Group Recticel in thousand EUR	2020	2021
Result for the period after taxes	63 155	54 341
Other comprehensive income		
Items that will not subsequently be recycled to profit and loss		
Actuarial gains (losses) on employee benefits recognized in equity	420	7 352
Deferred taxes on actuarial gains (losses) on employee benefits	0	( 1 469)
Currency translation differences	161	( 273)
Share in other comprehensive income in joint ventures & associates	( 262)	0
Total	319	5 610
Items that subsequently may be recycled to profit and loss		
Hedging reserves	( 70)	0
Currency translation differences	( 9 227)	10 794
Foreign currency translation reserve difference recycled in the income statement	18 305	0
Deferred taxes on retained earnings	( 113)	0
Share in other comprehensive income in joint ventures & associates	( 2 098)	0
Total	6 797	10 794
Other comprehensive income net of tax	7 116	16 404
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Total comprehensive income for the period	70 271	70 745
Total comprehensive income for the period	70 271	70 745
of which attributable to the owners of the parent	70 271	69 926
of which attributable to non-controlling interests	0	819
Total comprehensive income for the period attributable to the owners of the parent	70 271	69 926
Continuing operations	( 9 664)	63 889
Discontinued operations	79 935	6 037



## 5. Consolidated statement of financial position

Social   13 24 139				
Intangible assets			31 Dec 2021	Δ
Intangible assets	In thousand EUR	as published		
Intangible assets				(b)/(a)-1
Property, plant & equipment   173 000   313 406   81.2%   Right-of-use assets   75 377   62 603   -16.0%   Right-of-use assets   75 377   62 603   -16.0%   Right-of-use assets   75 377   62 603   -16.0%   Right-of-use assets   12 351   12 709   2.9%   Right-of-use associates   11 030   10 361   -6.1%   Rostments in other associates   11 030   10 361   -6.1%   Rostments in other associates   12 357   12 209   2.9%   Rostment receivables   25 760   18 730   -27.3%   Rostmentre receivables   25 208   48 427   82 20	Intangible assets	14 806	34 945	136.0%
Right-of-use assets         75 377         62 603         -16.9%           Investment property         3 31         7 564         127.1%           Investments in associates         12 351         12 709         2.9%           Investments in other associates         11 030         10.361         -6.1%           Non-current receivables         25 760         18 730         -27.3%           Deferred taxes         25 298         46 845         85.2%           Mon-current assets         365 092         520 884         42.7%           Mon-current assets         365 092         520 884         42.7%           Income tax receivables         102 726         141 596         37.8%           Other receivables and other financial assets         57 929         15 869         -72.6%           Income tax receivables         1 452         4 660         220.9%           Other receivables and other financial assets         57 929         15 869         -72.6%           Income tax receivables         1 452         4 660         220.9%           Other receivables         1 35         37         135         49.3%           Discontinued assets         1 30         114 1466         An.         1.0         1.0         1.0 </td <td>Goodwill</td> <td>24 139</td> <td>13 721</td> <td>-43.2%</td>	Goodwill	24 139	13 721	-43.2%
Nestment property   3 331	Property, plant & equipment	173 000	313 406	81.2%
Investments in associates   12 351   12 709   2.9%     Investments in other associates   11 030   10 361   6.1%     Investments in other associates   11 030   10 361   6.1%     Investments in other receivables   25 760   18 730   27.3%     Deferred taxes   25 298   46 845   55.2%     Secondary	Right-of-use assets	75 377		-16.9%
Investments in other associates	Investment property	3 331	7 564	127.1%
Non-current receivables         25 760         18 730         227.3%           Deferred taxes         25 298         46 845         85.2%           Non-current assets         365 092         520 884         42.7%           Inventories         90 833         112 897         24.3%           Trade receivables         102 726         141 596         27.6%           Other receivables and other financial assets         57 929         15 869         -72.6%           Income tax receivables         1 452         4 660         220.9%           Other investments         170         0         -100.0%           Cash and cash equivalents         79 295         118 367         49.3%           Discontinued assets         3 33 665         534 855         60.3%           TOTAL ASSETS         688 757         1 055 739         51.1%           Capital         139 357         1 99 99         0.4%           Share capital         270 624         271 996         0.5%           Share capital         270 624         271 996         0.5%           Teasury shares         (1 450)         (1 450)         0.0%           Other reserves         (2 2 487)         (13 337)         -42.0%	Investments in associates	12 351	12 709	2.9%
Deferred taxes	Investments in other associates			-6.1%
Non-current assets   365 092   520 884   42.7%   Inventoriories   90 833   112 897   24.3%   Trade receivables   102 726   114 1596   37.8%   Other receivables and other financial assets   57 929   15 869   72.6%   Income tax receivables   1 452   4 660   22.0.9%   Other investments   177				
Inventories   90 833	Deferred taxes			
Trade receivables   102 726				
Other receivables and other financial assets         57 929         15 869         -72.6%           Income tax receivables         1 452         4 660         220.9%           Other investments         170         0 -100.0%           Cash and cash equivalents         79 255         118 367         49.3%           Discontinued assets         1 300         141 466         n.m.           Current assets         33 665         534 855         60.3%           TOTAL ASSETS         698 757         1 055 739         51.1%           Capital         139 357         139 909         0.4%           Share permium         131 267         132 087         0.6%           Share capital         270 624         271 996         0.5%           Treasury shares         (14 450)         (1 450)         0.0%           Other reserves         (22 487)         (13 037)         +2.0%           Retained earnings         98 760         129 176         30.8%           Hedging and translation reserves         (11 372)         (4 270)         6-2.5%           Elements of comprehensive income of discontinued operations         0         7 367         n.m.           Equity (share of the Group)         334 075         1524 <td< td=""><td></td><td></td><td></td><td></td></td<>				
Income tax receivables				
Other investments         170         0         -100.0%           Cash and cash equivalents         79 255         118 367         49.3%           Discontinued assets         1 300         141 466         n.m.           Current assets         333 665         534 855         60.3%           TOTAL ASSETS         698 757         1 055 739         51.7%           Capital         139 357         139 909         0.4%           Share premium         131 267         132 087         0.6%           Share capital         270 624         271 996         0.5%           Treasury shares         (1 450)         (1,450)         0.0%           Other reserves         (22 487)         (13 037)         -42.0%           Retained earnings         98 760         129 176         30.8%           Hedging and translation reserves         (11 372)         (4 270)         -62.5%           Elements of comprehensive income of discontinued operations         0         7 367         n.m.           Equity (share of the Group)         334 075         389 782         16.7%           Equity (share of the Group)         334 780         391 306         16.9%           Pensions and similar obligations         52 342         39 135<				
Cash and cash equivalents         79 255         118 367         49.3%           Discontinued assets         1 300         141 466         n.m.           Current assets         33 665         534 855         60.3%           TOTAL ASSETS         698 757         1 055 739         51.1%           Capital         139 357         1 39 909         0.4%           Share premium         131 267         132 087         0.6%           Share capital         270 624         271 996         0.5%           Treasury shares         (1 450)         (1 450)         0.0%           Other reserves         (22 487)         (13 037)         -42.0%           Retained earnings         98 760         129 176         30.8%           Hedging and translation reserves         (11 372)         (4 270)         -62.5%           Elements of comprehensive income of discontinued operations         0         7 367         n.m.           Equity (share of the Group)         334 075         389 782         16.7%           Equity attributable to non-controlling interests         705         1 524         116.2%           Total equity         334 780         391 306         16.9%           Pensions and similar obligations         52 342				
Discontinued assets				
Current assets         333 665         534 855         60.3%           TOTAL ASSETS         698 757         1 055 739         51.1%           Capital         139 357         139 909         0.4%           Share premium         131 267         132 087         0.6%           Share capital         270 624         271 996         0.5%           Treasury shares         (1 450)         (1 450)         0.0%           Other reserves         (22 487)         (13 037)         -42.0%           Retained earnings         98 760         129 176         30.8%           Hedging and translation reserves         (11 372)         (4 270)         -62.5%           Elements of comprehensive income of discontinued operations         0         7 367         n.m.           Equity (share of the Group)         334 075         389 782         16.7%           Equity attributable to non-controlling interests         705         1 524         116.2%           Total equity         334 780         391 306         16.9%           Pensions and similar obligations         52 342         39 135         -25.2%           Deferred taxes         12 173         36 229         197.6%           Financial liabilities         70 426	·			
TOTAL ASSETS				
Capital   139 357   139 909   0.4%				
Share premium         131 267         132 087         0.6%           Share capital         270 624         271 996         0.5%           Treasury shares         (1 450)         (1 450)         0.0%           Other reserves         (22 487)         (13 037)         -42.0%           Retained earnings         98 760         129 176         30.8%           Hedging and translation reserves         (11 372)         (4 270)         -62.5%           Elements of comprehensive income of discontinued operations         0         7 367         n.m.           Equity (share of the Group)         334 075         389 782         16.7%           Equity attributable to non-controlling interests         75         1 524         116.2%           Total equity         334 780         391 306         16.9%           Pensions and similar obligations         52 342         39 135         -25.2%           Provisions         18 979         21 103         11.2%           Deferred taxes         12 173         36 229         197.6%           Other amounts payable         26         25         -3.8%           Non-current liabilities         153 946         304 997         98.1%           Financial liabilities         1 598	TOTAL ASSETS	698 /5/	1 055 739	51.1%
Share premium         131 267         132 087         0.6%           Share capital         270 624         271 996         0.5%           Treasury shares         (1 450)         (1 450)         0.0%           Other reserves         (22 487)         (13 037)         -42.0%           Retained earnings         98 760         129 176         30.8%           Hedging and translation reserves         (11 372)         (4 270)         -62.5%           Elements of comprehensive income of discontinued operations         0         7 367         n.m.           Equity (share of the Group)         334 075         389 782         16.7%           Equity attributable to non-controlling interests         75         1 524         116.2%           Total equity         334 780         391 306         16.9%           Pensions and similar obligations         52 342         39 135         -25.2%           Provisions         18 979         21 103         11.2%           Deferred taxes         12 173         36 229         197.6%           Other amounts payable         26         25         -3.8%           Non-current liabilities         153 946         304 997         98.1%           Financial liabilities         1 598	Capital	139 357	139 909	0.4%
Share capital         270 624         271 996         0.5%           Treasury shares         (1 450)         (1 450)         0.0%           Other reserves         (22 487)         (13 037)         -42.0%           Retained earnings         98 760         129 176         30.8%           Hedging and translation reserves         (11 372)         (4 270)         -62.5%           Elements of comprehensive income of discontinued operations         0         7 367         n.m.           Equity (share of the Group)         334 075         389 782         16.7%           Equity attributable to non-controlling interests         705         1 524         116.2%           Total equity         334 780         391 306         16.9%           Pensions and similar obligations         52 342         39 135         -25.2%           Provisions         18 979         21 103         11.2%           Deferred taxes         12 173         36 229         197.6%           Financial liabilities         70 426         208 505         196.1%           Other amounts payable         26         25         -3.8%           Non-current liabilities         15 98         4 276         167.6%           Financial liabilities         15 98	•			
Treasury shares         (1 450)         (1 450)         0.0%           Other reserves         (22 487)         (13 037)         -42.0%           Retained earnings         98 760         129 176         30.8%           Hedging and translation reserves         (11 372)         (4 270)         -62.5%           Elements of comprehensive income of discontinued operations         0         7 367         n.m.           Equity (share of the Group)         334 075         389 782         16.7%           Equity attributable to non-controlling interests         705         1 524         116.2%           Total equity         334 780         391 306         16.9%           Pensions and similar obligations         52 342         39 135         -25.2%           Provisions         18 979         21 103         11.2%           Deferred taxes         12 173         36 229         197.6%           Financial liabilities         70 426         208 505         196.1%           Other amounts payable         26         25         -3.8%           Provisions         1 598         4 276         167.6%           Financial liabilities         15 3 946         304 997         98.1%           Provisions         1 598	·			
Other reserves       (22 487)       (13 037)       -42.0%         Retained earnings       98 760       129 176       30.8%         Hedging and translation reserves       (11 372)       (4 270)       -62.5%         Elements of comprehensive income of discontinued operations       0       7 367       n.m.         Equity (share of the Group)       334 075       389 782       16.7%         Equity attributable to non-controlling interests       705       1 524       116.2%         Total equity       334 780       391 306       16.9%         Pensions and similar obligations       52 342       39 135       -25.2%         Provisions       18 979       21 103       11.2%         Deferred taxes       12 173       36 229       197.6%         Financial liabilities       70 426       208 505       196.1%         Other amounts payable       26       25 -3.8%         Non-current liabilities       153 946       304 997       98.1%         Financial liabilities       1 598       4 276       167.6%         Financial liabilities       1 598       4 276       167.6%         Financial liabilities       1 598       4 276       167.6%         Financial liabilities       1	•			
Retained earnings       98 760       129 176       30.8%         Hedging and translation reserves       (11 372)       (4 270)       -62.5%         Elements of comprehensive income of discontinued operations       0       7 367       n.m.         Equity (share of the Group)       334 075       389 782       16.7%         Equity attributable to non-controlling interests       705       1 524       116.2%         Total equity       334 780       391 306       16.9%         Pensions and similar obligations       52 342       39 135       -25.2%         Provisions       18 979       21 103       11.2%         Deferred taxes       12 173       36 229       197.6%         Financial liabilities       70 426       208 505       196.1%         Other amounts payable       26       25       -3.8%         Non-current liabilities       153 946       304 997       98.1%         Provisions       1 598       4 276       167.6%         Financial liabilities       14 403       59 064       310.1%         Trade payables       88 923       120 247       35.2%         Current contract liabilities       1 045       4 466       327.4%         Deferred payables for share i	·	` '	,	
Hedging and translation reserves   (11 372)   (4 270)   -62.5%		` '	,	
Elements of comprehensive income of discontinued operations       0       7 367       n.m.         Equity (share of the Group)       334 075       389 782       16.7%         Equity attributable to non-controlling interests       705       1 524       116.2%         Total equity       334 780       391 306       16.9%         Pensions and similar obligations       52 342       39 135       -25.2%         Provisions       18 979       21 103       11.2%         Deferred taxes       12 173       36 229       197.6%         Financial liabilities       70 426       208 505       196.1%         Other amounts payable       26       25       -3.8%         Non-current liabilities       153 946       304 997       98.1%         Provisions       1 598       4 276       167.6%         Financial liabilities       14 403       59 064       310.1%         Financial liabilities       15 183       9 081       -40.2%         Fourient contract liabilities       15 183       9 081       -40.2%         Income tax payables for share investments       0       18 749       n.m.         Other amounts payable       88 879       66 885       -24.7%         Discontinued liabi	•			
Equity (share of the Group)       334 075       389 782       16.7%         Equity attributable to non-controlling interests       705       1 524       116.2%         Total equity       334 780       391 306       16.9%         Pensions and similar obligations       52 342       39 135       -25.2%         Provisions       18 979       21 103       11.2%         Deferred taxes       12 173       36 229       197.6%         Financial liabilities       70 426       208 505       196.1%         Other amounts payable       26       25       -3.8%         Non-current liabilities       153 946       304 997       98.1%         Financial liabilities       1 598       4 276       167.6%         Financial liabilities       14 403       59 064       310.1%         Trade payables       88 923       120 247       35.2%         Current contract liabilities       15 183       9 081       -40.2%         Income tax payables       1 045       4 466       327.4%         Deferred payables for share investments       0       18 749       n.m.         Other amounts payable       88 879       66 885       -24.7%         Discontinued liabilities       0		` '	` '	
Equity attributable to non-controlling interests       705       1 524       116.2%         Total equity       334 780       391 306       16.9%         Pensions and similar obligations       52 342       39 135       -25.2%         Provisions       18 979       21 103       11.2%         Deferred taxes       12 173       36 229       197.6%         Financial liabilities       70 426       208 505       196.1%         Other amounts payable       26       25       -3.8%         Non-current liabilities       153 946       304 997       98.1%         Provisions       1 598       4 276       167.6%         Financial liabilities       1 4 403       59 064       310.1%         Trade payables       88 923       120 247       35.2%         Current contract liabilities       1 5 183       9 081       -40.2%         Income tax payables       1 045       4 466       327.4%         Deferred payables for share investments       0       18 749       n.m.         Other amounts payable       88 879       66 885       -24.7%         Discontinued liabilities       0       76 668       n.m.         Current liabilities       210 031       359 436	·			
Total equity       334 780       391 306       16.9%         Pensions and similar obligations       52 342       39 135       -25.2%         Provisions       18 979       21 103       11.2%         Deferred taxes       12 173       36 229       197.6%         Financial liabilities       70 426       208 505       196.1%         Other amounts payable       26       25       -3.8%         Non-current liabilities       153 946       304 997       98.1%         Provisions       1 598       4 276       167.6%         Financial liabilities       14 403       59 064       310.1%         Trade payables       88 923       120 247       35.2%         Current contract liabilities       15 183       9 081       -40.2%         Income tax payables       1 045       4 466       327.4%         Deferred payables for share investments       0       18 749       n.m.         Other amounts payable       88 879       66 885       -24.7%         Discontinued liabilities       0       76 668       n.m.         Current liabilities       210 031       359 436       71.1%				
Pensions and similar obligations       52 342       39 135       -25.2%         Provisions       18 979       21 103       11.2%         Deferred taxes       12 173       36 229       197.6%         Financial liabilities       70 426       208 505       196.1%         Other amounts payable       26       25       -3.8%         Non-current liabilities       153 946       304 997       98.1%         Provisions       1 598       4 276       167.6%         Financial liabilities       14 403       59 064       310.1%         Trade payables       88 923       120 247       35.2%         Current contract liabilities       15 183       9 081       -40.2%         Income tax payables       1 045       4 466       327.4%         Deferred payables for share investments       0       18 749       n.m.         Other amounts payable       88 879       66 885       -24.7%         Discontinued liabilities       0       76 668       n.m.         Current liabilities       210 031       359 436       71.1%	· · ·			
Provisions       18 979       21 103       11.2%         Deferred taxes       12 173       36 229       197.6%         Financial liabilities       70 426       208 505       196.1%         Other amounts payable       26       25       -3.8%         Non-current liabilities       153 946       304 997       98.1%         Provisions       1 598       4 276       167.6%         Financial liabilities       14 403       59 064       310.1%         Trade payables       88 923       120 247       35.2%         Current contract liabilities       15 183       9 081       -40.2%         Income tax payables       1 045       4 466       327.4%         Deferred payables for share investments       0       18 749       n.m.         Other amounts payable       88 879       66 885       -24.7%         Discontinued liabilities       0       76 668       n.m.         Current liabilities       210 031       359 436       71.1%				
Deferred taxes       12 173       36 229       197.6%         Financial liabilities       70 426       208 505       196.1%         Other amounts payable       26       25       -3.8%         Non-current liabilities       153 946       304 997       98.1%         Provisions       1 598       4 276       167.6%         Financial liabilities       14 403       59 064       310.1%         Trade payables       88 923       120 247       35.2%         Current contract liabilities       15 183       9 081       -40.2%         Income tax payables       1 045       4 466       327.4%         Deferred payables for share investments       0       18 749       n.m.         Other amounts payable       88 879       66 885       -24.7%         Discontinued liabilities       0       76 668       n.m.         Current liabilities       210 031       359 436       71.1%				
Financial liabilities       70 426       208 505       196.1%         Other amounts payable       26       25       -3.8%         Non-current liabilities       153 946       304 997       98.1%         Provisions       1 598       4 276       167.6%         Financial liabilities       14 403       59 064       310.1%         Trade payables       88 923       120 247       35.2%         Current contract liabilities       15 183       9 081       -40.2%         Income tax payables       1 045       4 466       327.4%         Deferred payables for share investments       0       18 749       n.m.         Other amounts payable       88 879       66 885       -24.7%         Discontinued liabilities       0       76 668       n.m.         Current liabilities       210 031       359 436       71.1%				
Other amounts payable       26       25       -3.8%         Non-current liabilities       153 946       304 997       98.1%         Provisions       1 598       4 276       167.6%         Financial liabilities       14 403       59 064       310.1%         Trade payables       88 923       120 247       35.2%         Current contract liabilities       15 183       9 081       -40.2%         Income tax payables       1 045       4 466       327.4%         Deferred payables for share investments       0       18 749       n.m.         Other amounts payable       88 879       66 885       -24.7%         Discontinued liabilities       0       76 668       n.m.         Current liabilities       210 031       359 436       71.1%				
Non-current liabilities         153 946         304 997         98.1%           Provisions         1 598         4 276         167.6%           Financial liabilities         14 403         59 064         310.1%           Trade payables         88 923         120 247         35.2%           Current contract liabilities         15 183         9 081         -40.2%           Income tax payables         1 045         4 466         327.4%           Deferred payables for share investments         0         18 749         n.m.           Other amounts payable         88 879         66 885         -24.7%           Discontinued liabilities         0         76 668         n.m.           Current liabilities         210 031         359 436         71.1%				
Provisions       1 598       4 276       167.6%         Financial liabilities       14 403       59 064       310.1%         Trade payables       88 923       120 247       35.2%         Current contract liabilities       15 183       9 081       -40.2%         Income tax payables       1 045       4 466       327.4%         Deferred payables for share investments       0       18 749       n.m.         Other amounts payable       88 879       66 885       -24.7%         Discontinued liabilities       0       76 668       n.m.         Current liabilities       210 031       359 436       71.1%				
Financial liabilities       14 403       59 064       310.1%         Trade payables       88 923       120 247       35.2%         Current contract liabilities       15 183       9 081       -40.2%         Income tax payables       1 045       4 466       327.4%         Deferred payables for share investments       0       18 749       n.m.         Other amounts payable       88 879       66 885       -24.7%         Discontinued liabilities       0       76 668       n.m.         Current liabilities       210 031       359 436       71.1%				
Trade payables       88 923       120 247       35.2%         Current contract liabilities       15 183       9 081       -40.2%         Income tax payables       1 045       4 466       327.4%         Deferred payables for share investments       0       18 749       n.m.         Other amounts payable       88 879       66 885       -24.7%         Discontinued liabilities       0       76 668       n.m.         Current liabilities       210 031       359 436       71.1%				
Current contract liabilities       15 183       9 081       -40.2%         Income tax payables       1 045       4 466       327.4%         Deferred payables for share investments       0       18 749       n.m.         Other amounts payable       88 879       66 885       -24.7%         Discontinued liabilities       0       76 668       n.m.         Current liabilities       210 031       359 436       71.1%				
Income tax payables       1 045       4 466       327.4%         Deferred payables for share investments       0       18 749       n.m.         Other amounts payable       88 879       66 885       -24.7%         Discontinued liabilities       0       76 668       n.m.         Current liabilities       210 031       359 436       71.1%				
Deferred payables for share investments         0         18 749         n.m.           Other amounts payable         88 879         66 885         -24.7%           Discontinued liabilities         0         76 668         n.m.           Current liabilities         210 031         359 436         71.1%				-40.2%
Other amounts payable       88 879       66 885       -24.7%         Discontinued liabilities       0       76 668       n.m.         Current liabilities       210 031       359 436       71.1%	· ·	1 045		327.4%
Discontinued liabilities         0         76 668         n.m.           Current liabilities         210 031         359 436         71.1%	Deferred payables for share investments	0	18 749	n.m.
Current liabilities         210 031         359 436         71.1%		88 879	66 885	-24.7%
	Discontinued liabilities	0	76 668	n.m.
TOTAL FOLITY AND LIABILITIES 509 757 4 055 730 54 49/		210 031	359 436	71.1%
101AE EQUIT AND EMBIETIES 030 (31 1035 / 39 51.1%	TOTAL EQUITY AND LIABILITIES	698 757	1 055 739	51.1%



## 6. Consolidated statement of cash flow

in thousand EUR	2020 restated <sup>1</sup>	2021
Operating profit (loss)	9 106	46 532
Amortisation of intangible assets	1 543	4 790
Depreciation of tangible assets	25 828	38 082
(Reversal) Impairment losses on intangible assets	9	0
(Reversal) Impairment losses on tangible assets	2 254	0
(Write-back)/Write-offs on assets	1 325	( 20)
Changes in provisions	8 210	( 5 376)
(Gains) / Losses on disposals of intangible and tangible assets	( 130)	( 2 614)
Income from associates	( 704)	( 371)
Other non-cash elements	606	( 3 448)
GROSS OPERATING CASH FLOW BEFORE WORKING CAPITAL MOVEMENTS	48 048	77 576
Inventories	( 4 753)	( 12 900)
Trade receivables	( 60 869)	( 16 338)
Other receivables	( 1 074)	44 948
Trade payables	30 310	32 772
Other payables	19 440	( 9 036)
Changes in working capital	( 16 946)	39 446
Trade & Other long term debts maturing within 1 year	16	11
Tax credit (non-current receivables)	74	7
Income taxes paid	( 3 445)	(8112)
Cash flow from operating activities (discontinued operations)	(24 603)	3 796
NET CASH FLOW FROM OPERATING ACTIVITIES (a)	3 146	112 724
Interests received	166	49
Dividends received	229	25
Acquisition FoamPartner, net of cash acquired	0	(219 901)
Investments in and subscriptions to capital increases	( 973)	0
Increase of loans and receivables	( 26 099)	( 670)
Decrease of loans and receivables	40 066	320
Investments in intangible assets	( 4 214)	( 1 865)
Investments in property, plant and equipment	(18 942)	(11542)
Disposals of intangible assets	0	36
Disposals of property, plant and equipment	4 388	5 500
Proceeds from affiliates and joint ventures disposals	176 303	0
Disposals of investments held for sale	1 967	17
(Increase) / Decrease of investments available for sale	16	0
Cash flow from divestment (investment) activities (discontinued operations)	( 7 238)	( 5 470)
NET CASH FLOW FROM DIVESTMENT (INVESTMENT) ACTIVITIES (b)	165 669	( 233 500)
Interests paid on financial debt (c)	( 1 687)	(3551)
Interests paid on lease debt (c)	( 125)	( 104)
	( 13 254)	( 14 451)
	` ′	` ′
Dividends paid	1 797	1 372
Increase (Decrease) of capital	07 106	204 507
Increase (Decrease) of capital Increase of financial debt	87 186	201 507
Increase (Decrease) of capital Increase of financial debt Decrease of financial debt	( 202 204)	0
Increase (Decrease) of capital Increase of financial debt Decrease of financial debt Decrease of lease debt (d)	( 202 204) ( 13 189)	0 ( 17 995)
Increase (Decrease) of capital Increase of financial debt Decrease of financial debt Decrease of lease debt (d) Cash flow from financing activities (discontinued operations)	( 202 204) ( 13 189) 1 803	0 ( 17 995) ( 3 018)
Increase (Decrease) of capital Increase of financial debt Decrease of financial debt Decrease of lease debt (d) Cash flow from financing activities (discontinued operations)  NET CASH FLOW FROM FINANCING ACTIVITIES (e)	( 202 204) ( 13 189) 1 803 ( 139 674)	0 ( 17 995) ( 3 018) 163 760
Increase (Decrease) of capital Increase of financial debt Decrease of financial debt Decrease of lease debt (d) Cash flow from financing activities (discontinued operations)  NET CASH FLOW FROM FINANCING ACTIVITIES (e)  Effect of exchange rate changes (f)	( 202 204) ( 13 189) 1 803 ( 139 674) 1 635	0 ( 17 995) ( 3 018) <b>163 760</b> 3 480
Increase (Decrease) of capital Increase of financial debt Decrease of financial debt Decrease of lease debt (d) Cash flow from financing activities (discontinued operations)  NET CASH FLOW FROM FINANCING ACTIVITIES (e)	( 202 204) ( 13 189) 1 803 ( 139 674)	0 ( 17 995) ( 3 018) 163 760
Increase (Decrease) of capital Increase of financial debt Decrease of financial debt Decrease of lease debt (d) Cash flow from financing activities (discontinued operations)  NET CASH FLOW FROM FINANCING ACTIVITIES (e)  Effect of exchange rate changes (f)  CHANGES IN CASH AND CASH EQUIVALENTS (a)+(b)+(e)+(f)	( 202 204) ( 13 189) 1 803 ( 139 674) 1 635 30 776	0 ( 17 995) ( 3 018) 163 760 3 480 46 463
Increase (Decrease) of capital Increase of financial debt Decrease of financial debt Decrease of lease debt (d) Cash flow from financing activities (discontinued operations)  NET CASH FLOW FROM FINANCING ACTIVITIES (e)  Effect of exchange rate changes (f)	( 202 204) ( 13 189) 1 803 ( 139 674) 1 635	0 ( 17 995) ( 3 018) <b>163 760</b> 3 480
Increase (Decrease) of capital Increase of financial debt Decrease of financial debt Decrease of lease debt (d) Cash flow from financing activities (discontinued operations)  NET CASH FLOW FROM FINANCING ACTIVITIES (e)  Effect of exchange rate changes (f)  CHANGES IN CASH AND CASH EQUIVALENTS (a)+(b)+(e)+(f)  NET FREE CASH FLOW (a)+(b)+(c)+(d)	( 202 204) ( 13 189) 1 803 ( 139 674) 1 635 30 776	0 (17 995) (3 018) 163 760 3 480 46 463 (142 426)
Increase (Decrease) of capital Increase of financial debt Decrease of financial debt Decrease of lease debt (d) Cash flow from financing activities (discontinued operations)  NET CASH FLOW FROM FINANCING ACTIVITIES (e)  Effect of exchange rate changes (f)  CHANGES IN CASH AND CASH EQUIVALENTS (a)+(b)+(e)+(f)  NET FREE CASH FLOW (a)+(b)+(c)+(d)  Net cash position opening balance (continued operations)	( 202 204) ( 13 189) 1 803 ( 139 674) 1 635 30 776	0 (17 995) (3 018) 163 760 3 480 46 463 (142 426)
Increase (Decrease) of capital Increase of financial debt Decrease of financial debt Decrease of lease debt (d) Cash flow from financing activities (discontinued operations)  NET CASH FLOW FROM FINANCING ACTIVITIES (e)  Effect of exchange rate changes (f)  CHANGES IN CASH AND CASH EQUIVALENTS (a)+(b)+(e)+(f)  NET FREE CASH FLOW (a)+(b)+(c)+(d)  Net cash position opening balance (continued operations) Net cash position opening balance (discontinued operations)	( 202 204) ( 13 189) 1 803 ( 139 674) 1 635 30 776	0 (17 995) (3 018) 163 760 3 480 46 463 (142 426) 76 790 2 465
Increase (Decrease) of capital Increase of financial debt Decrease of financial debt Decrease of lease debt (d) Cash flow from financing activities (discontinued operations)  NET CASH FLOW FROM FINANCING ACTIVITIES (e)  Effect of exchange rate changes (f)  CHANGES IN CASH AND CASH EQUIVALENTS (a)+(b)+(e)+(f)  NET FREE CASH FLOW (a)+(b)+(c)+(d)  Net cash position opening balance (continued operations)	( 202 204) ( 13 189) 1 803 ( 139 674) 1 635 30 776	0 (17 995) (3 018) 163 760 3 480 46 463 (142 426)
Increase (Decrease) of capital Increase of financial debt Decrease of financial debt Decrease of lease debt (d) Cash flow from financing activities (discontinued operations)  NET CASH FLOW FROM FINANCING ACTIVITIES (e)  Effect of exchange rate changes (f)  CHANGES IN CASH AND CASH EQUIVALENTS (a)+(b)+(e)+(f)  NET FREE CASH FLOW (a)+(b)+(c)+(d)  Net cash position opening balance (continued operations) Net cash position opening balance (discontinued operations) Net cash position opening balance (g)	( 202 204) ( 13 189) 1 803 ( 139 674) 1 635 30 776 153 813	0 (17 995) (3 018) 163 760 3 480 46 463 (142 426) 76 790 2 465 79 255
Increase (Decrease) of capital Increase of financial debt Decrease of financial debt Decrease of lease debt (d) Cash flow from financing activities (discontinued operations)  NET CASH FLOW FROM FINANCING ACTIVITIES (e)  Effect of exchange rate changes (f) CHANGES IN CASH AND CASH EQUIVALENTS (a)+(b)+(e)+(f)  NET FREE CASH FLOW (a)+(b)+(c)+(d)  Net cash position opening balance (continued operations) Net cash position opening balance (discontinued operations) Net cash position opening balance (g)  Net cash position closing balance (h)	( 202 204) ( 13 189) 1 803 ( 139 674) 1 635 30 776	0 (17 995) (3 018) 163 760 3 480 46 463 (142 426) 76 790 2 465 79 255
Increase (Decrease) of capital Increase of financial debt Decrease of financial debt Decrease of lease debt (d) Cash flow from financing activities (discontinued operations)  NET CASH FLOW FROM FINANCING ACTIVITIES (e)  Effect of exchange rate changes (f)  CHANGES IN CASH AND CASH EQUIVALENTS (a)+(b)+(e)+(f)  NET FREE CASH FLOW (a)+(b)+(c)+(d)  Net cash position opening balance (continued operations) Net cash position opening balance (discontinued operations) Net cash position closing balance (h) Net cash position closing balance (discontinued operations)	( 202 204) ( 13 189) 1 803 ( 139 674) 1 635 30 776 153 813	0 (17 995) (3 018) 163 760 3 480 46 463 (142 426) 76 790 2 465 79 255 125 718 7 352
Increase (Decrease) of capital Increase of financial debt Decrease of financial debt Decrease of lease debt (d) Cash flow from financing activities (discontinued operations)  NET CASH FLOW FROM FINANCING ACTIVITIES (e)  Effect of exchange rate changes (f) CHANGES IN CASH AND CASH EQUIVALENTS (a)+(b)+(e)+(f)  NET FREE CASH FLOW (a)+(b)+(c)+(d)  Net cash position opening balance (continued operations) Net cash position opening balance (discontinued operations) Net cash position opening balance (g)  Net cash position closing balance (h)	( 202 204) ( 13 189) 1 803 ( 139 674) 1 635 30 776 153 813	0 (17 995) (3 018) 163 760 3 480 46 463 (142 426) 76 790 2 465 79 255



## 7. Consolidated statement of changes in shareholders' equity

Group Recticel in thousand EUR	Capital	Share premium	Treasury shares	Other	Retained earnings	Translation differences reserves and Hedging reserves		Discontinued operations	Total shareholders' equity	Non-controlling interests	Total equity, non- controlling interests included
At the end of the period 31 December 2020	139 357	131 267	-1 450	-22 487	98 766	-11 378	332 745	1 330	334 075	705	334 780
Dividends	0	0	0	0	-14 469	•	-14 469	0	-14 469	0	-14 469
Stock options (IFRS 2)	0	0	0	786	-14 469	0	786	0	786	0	786
Capital movements	552	820	0	786	0	0	1 372	0	1 372	0	1 372
·									<b>*</b>		
Income tax related to components of shareholder mouvements	0	0	0	0	0	0	0	0	0	0	0
Shareholders' movements	552	820	0	786	-14 469	0	-12 311	0	-12 311	0	-12 311
Profit or loss of the period	0	0	0	0	53 522	0	48 646	4 876	53 522	819	54 341
Components of other comprehensive income that will not be recycled to profit or loss, net of tax	,							0			
Revaluation	0	0	0	0	-1 906	0	-1 906	0	-1 906	0	-1 906
Actuarial gains & losses recognized in equity	0	0	0	7 352	0	0	6 402	950	7 352	0	7 352
Income tax	0	0	0	0	0	0	0	0	0	0	0
Currency translation differences	0	0	0	- 273	0	0	0	- 273	- 273	0	- 273
Total other comprehensive income that will not be recycled to profit o loss, net of tax (a)	0	0	0	7 079	-1 906	0	4 496	677	5 173	0	5 173
								0			
Components of other comprehensive income that will be recycled to profit or loss, net of tax								0			
Gains (losses) on cash flow hedge	0	0	0	0	0	0	0	0	0	0	0
Deferred taxes	0	0	0	0	-1 469	0	-1 469	0	-1 469	0	-1 469
Income tax relating to components of other comprehensive income that will not be recycled to profit or loss, net of tax	0	0	0	0	0	0	0	0	0	0	0
Currency translation differences	0	0	0	- 0	0	10 794	10 310	484	10 794	0	10 794
Total other comprehensive income that will be recycled to profit or loss, net of tax (b)	0	0	0	- 0	-1 469	10 794	8 841	484	9 325	0	9 325
Other comprehensive income'	0	0	0	7 079	-3 375	10 794	13 337	1 161	14 498	0	14 498
Change in scope	0	0	0	117	- 117	0	0	0	0	0	0
Comprehensive income	0	0	0	7 196	-3 492	10 794	13 337	1 161	14 498	0	14 498
								0			
At the end of the period 31 December 2021	139 909	132 087	-1 450	-14 505	134 327	- 584	382 417	7 367	389 784	1 524	391 308



## 8. Reconciliation with alternative performance measures

Group Recticel	31 DEC 2020	31 DEC 202
in thousand EUR	restated 1	31 DEC 202
Income statement		
Sales	616 883	1 032 795
Gross profit	106 660	187 390
EBITDA	38 290	89 734
Operating profit (loss)	9 106	46 532
Operating profit (loss)	9 106	46 532
Amortisation intangible assets	1 543	4 790
Depreciation tangible assets	26 273	38 385
Amortisation deferred charges long term	0	0
Impairments on goodwill, intangible and tangible fixed assets	1 367	27
EBITDA	38 290	89 734
EBITDA	38 290	89 734
Restructuring charges	1 040	2 816
Other	5 104	16 695
Adjusted EBITDA	44 434	109 245
Operating profit (loss)	9 106	46 532
Restructuring charges	1 040	2 816
Other	5 104	16 695
Impairments	1 367	27
Adjusted Operating profit (loss)	16 617	66 070
	04 250 0000	
Total net financial debt	31 DEC 2020 as published	31 DEC 2021
Non-current financial liabilities	70 427	208 505
Current financial liabilities	14 403	59 064
Cash	( 79 255)	( 118 367)
Other financial assets <sup>1</sup>	( 1 000)	( 1 380)
Net financial debt on statement of financial position	4 575	147 822
Factoring programs	0	25 162
Total net financial debt	4 575	172 985
Hedging instruments and interest advances		
Gearing ratio (Net financial debt / Total equity)		
Gearing ratio (Net financial debt / Total equity)	334 780	391 306
Gearing ratio (Net financial debt / Total equity) Total equity		
Gearing ratio (Net financial debt / Total equity) Total equity  Net financial debt on statement of financial position / Total equity	1.4%	37.8%
Gearing ratio (Net financial debt / Total equity) Total equity  Net financial debt on statement of financial position / Total equity		
Gearing ratio (Net financial debt / Total equity) Total equity  Net financial debt on statement of financial position / Total equity Total net financial debt / Total equity	1.4%	37.8%
Gearing ratio (Net financial debt / Total equity) Total equity  Net financial debt on statement of financial position / Total equity Total net financial debt / Total equity  Leverage ratio (Net financial debt / EBITDA)	1.4% 1.4%	37.8% 44.2%
Gearing ratio (Net financial debt / Total equity) Total equity  Net financial debt on statement of financial position / Total equity Total net financial debt / Total equity  Leverage ratio (Net financial debt / EBITDA)  Net financial debt on statement of financial position / EBITDA	1.4% 1.4%	37.8% 44.2% 1.6
Gearing ratio (Net financial debt / Total equity) Total equity  Net financial debt on statement of financial position / Total equity Total net financial debt / Total equity  Leverage ratio (Net financial debt / EBITDA)  Net financial debt on statement of financial position / EBITDA	1.4% 1.4%	37.8% 44.2%
Gearing ratio (Net financial debt / Total equity) Total equity  Net financial debt on statement of financial position / Total equity Total net financial debt / Total equity  Leverage ratio (Net financial debt / EBITDA)  Net financial debt on statement of financial position / EBITDA  Total net financial debt / EBITDA	1.4% 1.4%	37.8% 44.2% 1.6
Gearing ratio (Net financial debt / Total equity) Total equity  Net financial debt on statement of financial position / Total equity Total net financial debt / Total equity  Leverage ratio (Net financial debt / EBITDA)  Net financial debt on statement of financial position / EBITDA  Total net financial debt / EBITDA	1.4% 1.4% 0.1 0.1	37.8% 44.2% 1.6 1.9
Gearing ratio (Net financial debt / Total equity) Total equity  Net financial debt on statement of financial position / Total equity Total net financial debt / Total equity  Leverage ratio (Net financial debt / EBITDA)  Net financial debt on statement of financial position / EBITDA  Total net financial debt / EBITDA  Net working capital  Inventories and contracts in progress	1.4% 1.4% 0.1 0.1	37.8% 44.2% 1.6 1.9
Gearing ratio (Net financial debt / Total equity) Total equity  Net financial debt on statement of financial position / Total equity Total net financial debt / Total equity  Leverage ratio (Net financial debt / EBITDA)  Net financial debt on statement of financial position / EBITDA  Total net financial debt / EBITDA  Net working capital  Inventories and contracts in progress  Trade receivables	1.4% 1.4% 0.1 0.1 90 833 102 726	37.8% 44.2% 1.6 1.9 112.897 141.596
Gearing ratio (Net financial debt / Total equity) Total equity  Net financial debt on statement of financial position / Total equity Total net financial debt / Total equity  Leverage ratio (Net financial debt / EBITDA)  Net financial debt on statement of financial position / EBITDA  Total net financial debt / EBITDA  Net working capital Inventories and contracts in progress Trade receivables Other receivables	1.4% 1.4% 0.1 0.1 90 833 102 726 57 929	37.8% 44.2% 1.6 1.9 112.897 141.596 15.869
Gearing ratio (Net financial debt / Total equity) Total equity  Net financial debt on statement of financial position / Total equity Total net financial debt / Total equity  Leverage ratio (Net financial debt / EBITDA)  Net financial debt on statement of financial position / EBITDA  Total net financial debt / EBITDA  Net working capital Inventories and contracts in progress Trade receivables Other receivables Income tax receivables	1.4% 1.4% 0.1 0.1 0.1 90 833 102 726 57 929 1 452	37.8% 44.2% 1.6 1.9 112 897 141 596 15 869 4 660
Gearing ratio (Net financial debt / Total equity) Total equity  Net financial debt on statement of financial position / Total equity Total net financial debt / Total equity  Leverage ratio (Net financial debt / EBITDA)  Net financial debt on statement of financial position / EBITDA  Total net financial debt / EBITDA  Net working capital Inventories and contracts in progress Trade receivables Other receivables Income tax receivables Trade payables	90 833 102 726 57 929 1 452 ( 88 923)	37.8% 44.2% 1.6 1.9 112 897 141 596 15 869 4 660 ( 120 247)
Gearing ratio (Net financial debt / Total equity) Total equity  Net financial debt on statement of financial position / Total equity Total net financial debt / Total equity  Leverage ratio (Net financial debt / EBITDA)  Net financial debt on statement of financial position / EBITDA  Total net financial debt / EBITDA  Net working capital  Inventories and contracts in progress Trade receivables Other receivables Other receivables Income tax receivables Trade payables Current contract liabilities	90 833 102 726 57 929 1 452 ( 88 923) ( 15 183)	37.8% 44.2% 1.6 1.9 112 897 141 596 15 869 4 660 ( 120 247) ( 9 081)
Gearing ratio (Net financial debt / Total equity) Total equity  Net financial debt on statement of financial position / Total equity Total net financial debt / Total equity  Leverage ratio (Net financial debt / EBITDA)  Net financial debt on statement of financial position / EBITDA  Total net financial debt / EBITDA  Net working capital Inventories and contracts in progress Trade receivables Other receivables Income tax receivables Current contract liabilities Income tax payables	90 833 102 726 57 929 1 452 ( 88 923) ( 15 183) ( 1 045)	37.8% 44.2% 1.6 1.9 112 897 141 596 15 869 4 660 (120 247) (9 081) (4 466)
Gearing ratio (Net financial debt / Total equity) Total equity  Net financial debt on statement of financial position / Total equity Total net financial debt / Total equity  Leverage ratio (Net financial debt / EBITDA)  Net financial debt on statement of financial position / EBITDA  Total net financial debt / EBITDA  Net working capital  Inventories and contracts in progress Trade receivables Other receivables Income tax receivables Current contract liabilities Income tax payables Other amounts payable	90 833 102 726 57 929 1 452 ( 88 923) ( 15 183)	37.8% 44.2% 1.6 1.9 112 897 141 596 15 869 4 660 ( 120 247) ( 9 081)
Gearing ratio (Net financial debt / Total equity) Total equity  Net financial debt on statement of financial position / Total equity Total net financial debt / Total equity  Leverage ratio (Net financial debt / EBITDA)  Net financial debt on statement of financial position / EBITDA  Total net financial debt / EBITDA  Net working capital  Inventories and contracts in progress Trade receivables Other receivables Income tax receivables Current contract liabilities Income tax payables Other amounts payable	90 833 102 726 57 929 1 452 ( 88 923) ( 15 183) ( 1 045) ( 88 878)	37.8% 44.2% 1.6 1.9 112 897 141 596 15 869 4 660 (120 247) (9 081) (4 466) (66 885)
Gearing ratio (Net financial debt / Total equity) Total equity  Net financial debt on statement of financial position / Total equity Total net financial debt / Total equity  Leverage ratio (Net financial debt / EBITDA)  Net financial debt on statement of financial position / EBITDA  Total net financial debt / EBITDA  Net working capital Inventories and contracts in progress Trade receivables Other receivables Income tax receivables Current contract liabilities Income tax payables Other amounts payable Other amounts payable Net working capital	90 833 102 726 57 929 1 452 ( 88 923) ( 15 183) ( 1 045) ( 88 878)	37.8% 44.2% 1.6 1.9 112 897 141 596 15 869 4 660 (120 247) (9 081) (4 466) (66 885)
Gearing ratio (Net financial debt / Total equity) Total equity  Net financial debt on statement of financial position / Total equity Total net financial debt / Total equity  Leverage ratio (Net financial debt / EBITDA)  Net financial debt on statement of financial position / EBITDA  Total net financial debt / EBITDA  Net working capital  Inventories and contracts in progress  Trade receivables Other receivables Income tax receivables Current contract liabilities Income tax payables Other amounts payable Net working capital  Current ratio (= Current assets / Current liabilities)	90 833 102 726 57 929 1 452 ( 88 923) ( 15 183) ( 1 045) ( 88 878)	37.8% 44.2% 1.6 1.9 112 897 141 596 15 869 4 660 (120 247) (9 081) (4 466) (66 885)
Gearing ratio (Net financial debt / Total equity) Total equity  Net financial debt on statement of financial position / Total equity Total net financial debt / Total equity  Leverage ratio (Net financial debt / EBITDA)  Net financial debt on statement of financial position / EBITDA  Total net financial debt / EBITDA  Net working capital Inventories and contracts in progress Trade receivables Other receivables Income tax receivables Current contract liabilities Income tax payables	1.4% 1.4% 0.1 0.1 0.1 90 833 102 726 57 929 1 452 ( 88 923) ( 15 183) ( 1 045) ( 88 878) 58 911	37.8% 44.2% 1.6 1.9 112 897 141 596 15 869 4 660 ( 120 247) ( 9 081) ( 4 466) ( 66 885) 74 343



#### **Glossary**

#### • IFRS measures

Consolidated (data): financial data following the application of IFRS 11, whereby joint ventures and associates are integrated on the basis of the equity method.

#### Alternative Performance Measures

In addition, the Group uses alternative performance measures (Alternative Performance Measures or "APM") to express its underlying performance and to help the reader to better understand the results. APM are not defined performance indicators by IFRS. The Group does not present APM as an alternative to financial measures determined in accordance with IFRS and does not give more emphasis to APM than the defined IFRS financial measures.

Adjusted EBITDA: EBITDA before Adjustments (to Operating Profit)

Adjusted operating profit (loss): Operating profit (loss) + adjustments to operating profit (loss)

Adjustments to Operating profit (loss): include operating revenues, expenses and provisions that pertain to restructuring programmes (redundancy payments, closure & clean-up costs, relocation costs,...), reorganisation charges and onerous contracts, impairments on assets ((in)tangible assets and goodwill), revaluation gains or losses on investment property, gains or losses on divestments of non-operational investment property, and on the liquidation of investments in affiliated companies, revenues or charges due to important (inter)national legal issues and costs of advisory fees incurred in relation to acquisitions or business combination projects, costs of advisory fees incurred in relation to acquisitions, divestments or business combination projects, including fees incurred in connection with their financing and reversals of inventory step up values resulting from purchase price allocations under IFRS 3 Business Combinations.

Current ratio: Current assets / Current liabilities

EBITDA: Operating profit (loss) + depreciation, amortisation and impairment on assets; all of continued activities

Gearing: Net financial debt / Total equity

Income from associates: income from associates considered as being part of the Group's core business are integrated in Operating profit (loss); i.e. Orsafoam

Income from other associates: income from associates not considered as being part of the Group's core business are not integrated in Operating profit (loss); i.e. Proseat and Ascorium (formerly Automotive Interiors)

Leverage: Net financial debt/EBITDA (last 12 months)

Net free cash-flow: Net free cash flow: is the sum of the (i) Net cash flow after tax from operating activities, (ii) the Net cash flow from investing activities, (iii) the Interest paid on financial liabilities and (iv) reimbursement of lease liabilities; as shown in the consolidated cash flow statement.

Net financial debt: Interest bearing financial liabilities and lease liabilities at more than one year + interest bearing financial liabilities and lease liabilities within maximum one year + accrued interests – cash and cash equivalents + Net marked-to-market value position of hedging derivative instruments. The interest-bearing borrowings do not include the drawn amounts under non-recourse factoring/forfeiting programs

Net working capital: Inventories and contracts in progress + Trade receivables + Other receivables + Income tax receivables - Trade payables - Income tax payables - Other amounts payable

Operating profit (loss): Profit before income from other associates, fair value adjustments of option structures, earnings of discontinued activities, interests and taxes. Operating profit (loss) comprises income from associates of continued activities.

Total net financial debt: Net financial debt + the drawn amounts under off-balance sheet non-recourse factoring programs



#### Uncertainty risks concerning the forecasts made

This press report contains forecasts which entail risks and uncertainties, including with regard to statements concerning plans, objectives, expectations and/or intentions of the Recticel Group and its subsidiaries. Readers are informed that such forecasts entail known and unknown risks and/or may be subject to considerable business, macroeconomic and competition uncertainties and unforeseen circumstances which largely lie outside the control of the Recticel Group. Should one or more of these risks, uncertainties or unforeseen or unexpected circumstances arise or if the underlying assumptions were to prove to be incorrect, the final financial results of the Group may possibly differ significantly from the assumed, expected, estimated or extrapolated results. Consequently, neither Recticel nor any other person assumes any responsibility for the accuracy of these forecasts.

#### Financial calendar

First quarter 2022 trading update	28.04.2022 (at 07:00 AM CET)
Annual General Meeting	31.05.2022 (at 10:00 AM CET)
First half-year 2022 results	26.08.2022 (at 07:00 AM CET)
Third quarter 2022 trading update	28.10.2022 (at 07:00 AM CET)

#### For additional information

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#### Recticel in a nutshell

Recticel is a Belgian industrial group with a strong European dimension, but also with operations in Asia, Africa and the United States. End-2021, Recticel (including discontinued activities) employed 5,145 people in 53 establishments in 21 countries.

Recticel contributes to daily comfort with an extensive range of polyurethane foam products for industrial and domestic applications, with high performance thermal insulation solutions for the construction industry and with mattresses and slat bases of top brands. Overall focus in put on industry-leading, customized solutions with a firm basis in sustainable innovation. In this respect, Recticel strives to provide sustainable answers to societal challenges, including climate protection and conservation of resources.

Recticel Engineered Foams offers a wide and unique range of foams and systems, spanning industrial, automotive and comfort applications.

Within Recticel's Insulation segment, high-quality thermal insulation products are marketed under well-known brands such as Eurowall®, Powerroof®, Powerdeck®, Powerwall® and Xentro®.

In 2021 Recticel achieved consolidated sales of EUR 1,032.8 million.

Recticel (Euronext: REC - Reuters: RECTt.BR - Bloomberg: REC:BB) is listed on Euronext in Brussels.

The press release is available in English and Dutch on the website www.recticel.com